

**Uganda: Forest Investment Program**  
**Terms of Reference for the First Joint Mission**  
**13-24 June, 2016**  
**Kampala, Uganda**

## **1. Executive Summary**

The Government of Uganda is one of the countries selected in 2015 to benefit from the Forest Investment Program (FIP) of the Climate Investment Fund and the Pilot Program for Climate Resilience (PPCR). In particular, the FIP intends to support the efforts of Uganda to reduce emissions from deforestation and forest degradation, conservation and sustainable management of forests which will ultimately led to enhancement of carbon stocks. It will be designed to promote programmatic investments which aimed at transformational change in forest sector and other sector that affecting forests.

The Ministry of Water and Environment (MWE) is the implementing agency for both FIP and PPCR under which the MWE has established a Climate Change Department and a REDD ++ Secretariat to coordinate overall climate change actions and carbon management respectively. As Uganda is recipient for both FIP and PPCR, the Government requested to prepare both plans simultaneously to enhance synergy between the two programs and for cost-effectiveness.

A scoping mission was undertaken from October 19 – 23, 2015 to initiate support to the Government of Uganda to prepare an Investment Plan (IP) for the Forest Investment Program (FIP). The mission conducted information meetings with various Government agencies as well as with development partners, private sector and civil society organizations. An information on FIP background and processes were provided to all stakeholders.

A Preparation Grant to be administered by the World Bank on behalf of the Government was approved in December 2015 to assist the GOU in preparing for joint missions and contributing to the development of investment plan.

A follow up technical mission took place from March 21-25, 2016 to advance preparatory arrangements for the FIP, initiate the Preparation Grant activities and provide the needed guidance for the development of a robust Investment Plan.

A First Joint mission involving the Government of Uganda, the Multilateral Development Bank's (International Bank for Reconstruction and Development (IBRD), and African Development Bank (AfDB) and their partners is planned to take place to Uganda from June 13th to 24rd, 2016.

The overall objective of this mission is to support the Government of Uganda in developing and costing a Forest Investment Program Investment Plan for programs and projects, which are consistent with FIP objectives and meet the investment criteria for FIP programming priorities.

The output of the Joint Mission will include two elements: a) an Aide Memoire outlining the issues, processes, key findings and recommendations of the mission as well as a tentative schedule with roles and responsibilities for completing key elements of the draft Investment Plan, and b) a draft Proposal of Forest Investment Plan which consolidate background

information, the outcomes of the consultations prior and during the Joint Mission, and tentative concepts for investment programs to be further developed.

The timeline for the completion of the final version of the Investment Plan is in September 2016, for submission for review during the FIP Sub-Committee meeting in November 2016

## **2. Background**

On March 3<sup>rd</sup> 2015, Uganda submitted an Expression of Interest to the FIP Sub-Committee. A grant of US\$250,000 was approved for Uganda to prepare its Forest Investment Plan. Uganda selected the World Bank as a Lead MDB to support its FIP process.

A technical mission jointly fielded by the World Bank and the AfDB in March 2016 identified three potential thematic areas of investments for further elaboration in the FIP planning process. These were selected based on criteria discussed during the mission including among others potential for carbon abatement as required by FIP as well as government priorities.

The potential thematic areas identified were: (i) Support for integrated watershed/landscape management in two or more priority landscapes with a strong focus on livelihoods and community engagement. Criteria for the selection of landscapes were discussed during the mission, and the final selection could include landscapes in the Albertine Rift, Mt. Elgon and Cattle Corridor areas. A short consultancy has been proposed to afford a detailed assessment and the GoU indicated that it will study the options further prior to the first joint mission. The synergy between FIP and PPCR investments is key. (ii) Support for private and public investments in efficient timber and fuel wood production particularly addressing the entire wood and charcoal value chains. This could expand and scale up the successful ongoing initiatives that seek to encourage private sector investment in small plantations and to boost sustainable fuel wood supply, particularly in dry woodland areas (in Cattle Corridor); and, (iii) Support for transforming policy implementation performance and effectiveness in the forestry sector - including support for forest monitoring and inventory, institutional strengthening, coordination, knowledge management and support for FIP monitoring and reporting.

## **3. Joint Mission Objectives and Scope of Work**

The First Joint Mission will assist the GoU team in the on-going consultations, support the consolidation and finalization of priorities for the country-led Forest Investment Plan, including identification of potential projects, and contribute to the drafting process. This will build upon the work carried out by the GoU and the MDBs before, during and after the technical mission held on March 21-25, 2016 in Kampala. The GoU has been active in preparing documents and holding consultations; the prioritization process for potential FIP support is well advanced. The mission will undertake analysis of the funding modalities, institutional arrangements to manage the FIP, and co-financing opportunities, including continuing dialog with bilateral and multilateral development partners relevant to support the investment plan and discussions on the potential leverage to the actions proposed by the GoU under the FIP.

The specific mission objective will be to assist the GoU in developing the FIP Investment Plan, building on ongoing broad-based consultations with key stakeholders and drafting process to

date, and analyzing investment options that support the Government's strategic development priorities.

### **Preparatory Work**

A number of preparatory activities have been undertaken to date, including stock taking. Relevant documentation required for the FIP Investment Planning process was consolidated, including information on national context, biophysical, technical and administrative information on forestry, natural resources management, rural development, and climate. This included review of policies, climate change strategy, forest strategy, national forest plan, national development plans, ongoing programs and activities. Most of the key documents and analyses have been assembled through the REDD+ readiness process and much of the critical information has already been summarized in the Government's Expression of Interest submitted to the FIP Sub-Committee in March 2015. Uganda's Mid-Term Review report on the REDD+ Readiness Process (submitted to the FCPF in February 2016) provides useful background on REDD+ Readiness to date. The technical mission also produced an annotated table of contents for the FIP IP and narrowed down a list of priority activities (to be refined and confirmed by the First Joint Mission). In addition, the scope of analytical work needed as additional input to the FIP IP was identified. The Stakeholder Engagement Strategy was prepared, to identify approaches and venues for engaging and consulting concerned stakeholders, including civil society, community groups and the private sector. In preparation for the joint mission, the MDBs will supplement this effort by sharing additional background material on investments and projects under implementation or in preparation in Uganda's land, carbon and agriculture sectors, as well as policy level engagements and strategic investment frameworks that may be relevant to the FIP planning process. The Inception Report for the FIP process was prepared by Uganda's FIP National Focal Point as well.

An updated Roadmap for Uganda's FIP Preparation Process was prepared during the March 2016 technical mission and is included as Annex 3.

Building on this, prior to fielding the Joint Mission, the following activities will be led by the GoU with support from the MDBs as necessary:

- a. **Mission Coordination.** Meetings between GoU and MDBs will be held as needed by audio or video conferences and in-country meetings to facilitate agreement on scheduling and logistics of workshops and consultations during the Joint Mission.
- b. **Early Consultations.** Broad consultations with relevant stakeholders, in particular discussions with private sector, civil society and local community representatives have already occurred under the REDD+ Readiness Process and during the scoping and technical missions. Further consultations are planned and will be integrated by the GoU into the ongoing series of workshops and discussions being held as part of development of the National REDD+ Strategy. In advance of the First Joint Mission, GoU and MDBs will seek suggestions and feedback on the process, priorities and plans that emerge from consultations to date and technical work.

### **Activities and Follow Up**

Activities during the First Joint Mission will build on the progress to date and REDD+ Readiness process and consist of the following main sets of tasks:

- a. Detailing priority areas (geographic, thematic, sectoral, etc.) for investment based on the initial set of priorities identified during the March 2016 technical mission.
- b. Advancing more specific investment project concepts that can support the GoU in implementation of its REDD+ agenda. The mission will assist the GoU in defining and costing elements of an Investment Plan for programs and projects in accordance with the FIP's investment criteria and in determining implementation arrangements for investment projects, including MDB support, as well as mechanisms for institutional coordination of FIP related interventions (including those related to DGM and collaboration with development partners, the private sector, etc.). These elements will be developed in more detail following the First Joint Mission.
- c. Advancing the drafting of specific sections of the Investment Plan document and annexes. This will include documenting additional program management and project preparation issues such as development of a results framework, monitoring approaches and the need to share information and lessons across all Uganda's FIP program and with the global FIP community. These elements may be developed in more detail following the First Joint Mission.
- d. Reviewing environmental and social issues related to REDD+ and proposed projects and identifying safeguards issues that may arise during the design and implementation of specific projects. This effort will be informed by the Strategic Environmental and Social Assessment (SESA) that is under preparation as part of REDD+ Readiness.
- e. Dedicated Grant Mechanism for Local Communities. The planned FIP stakeholder engagement at the local level will build a solid foundation for potential work under the DGM.

#### **4. Consultations with other Stakeholders**

Development of the FIP Investment Plan requires broad stakeholder participation to ensure program understanding, ownership and implementation support by the government, national & districts level stakeholders and development partners. The FIP process has started engaging strongly with civil society and local community representatives and groups, before, during and after the Joint Mission, as noted above. Key groups for engagement in the FIP process have been identified in the Stakeholder Engagement Strategy and Plan prepared by the National FIP Focal point.

#### **5. Coordination among Development Partners**

Development Partners active in the field of the environment meet on a regular basis to share information and to participate in policy dialogue through the DP ENR Group and Thematic Group on Climate Change (TGCC). Consultations with Development Partners toward harmonization of investments in support of FIP have started and will continue through these groups. Specific meetings and discussions will be also scheduled during the First Joint mission depending on the identified priorities and areas for FIP support – currently, a meeting with the TGCC chair has been scheduled on the agenda. The Investment Plan will include an inventory of partner financed projects and identified opportunities for collaboration and synergy during implementation.

## 6. Joint Mission Outputs

The mission will have two specific outputs: a) an *Aide Memoire* outlining key findings and recommendations of the mission, and b) a *draft Investment Plan including draft project concepts*. This draft will consolidate background information, the outcomes of the consultations undertaken prior to and during the Joint Mission, and tentative concepts for investment programs to be further developed. The Aide Memoire will provide a tentative schedule with roles and responsibilities for completing key elements of the draft Investment Plan. The timeline for the completion of the final version of the Investment Plan is in September 2016, for submission in October 2016 for review during the FIP Sub-Committee meeting in November 2016. The Joint Mission will brief senior GoU officials at a kick off and closing meeting.

## 7. Joint Mission Composition

The joint mission will be responsive to the Government's team, led by the Minister who signed the Expression of Interest submitted to the FIP Sub-Committee in March 2015<sup>1</sup>:

- a. Hon. Ephraim Kamuntu, Minister of Water and Environment
- b. Hon. Flavia Nabugera, State Minister, Environment
- c. David O. O. Obong, Permanent Secretary, Ministry of Water and Environment

The technical members of the FIP Mission will include the following people (this list may be refined pending availability and need for specific forms of expertise):

Expertise	Institution	Name
<b>Government of Uganda</b>		
Commissioner, Policy and Planning and FIP National Focal Point	MWE	Samuel Otuba
Assistant Commissioner, Forestry Sector Support Department and Alternate FIP National Focal Point (and REDD+ National Focal Point)	MWE	Margaret Athieno Mwebesa
Director, Environmental Affairs	MWE	Paul Mafabi
Ag. Commissioner, Environment Support Services	MWE	John Mugabi
Commissioner, Forestry Sector Support Department	MWE	Margaret Adata
Executive Director	NFA	Michael Mugisa
Climate Change Coordinator (NFA) and Alternate REDD+ National Focal Point	NFA	Xavier Mugumya
Ag. Commissioner, Climate Change Department and PPCR National Focal Point	MWE	Chebet Maikut
Assistant Commissioner, Renewable Energy	MEMD	John Tumuhimbise
National Focal Point for UNCCD	MAAIF	Stephen Muwaya

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<sup>1</sup> Following February 2016 elections in Uganda a ministerial reshuffle is expected in late May, so names of specific ministers may change by the time of the mission

Senior Economist, Climate Change Desk Officer	MOFPED	Andrew Masaba
Economist, Water and Environment Desk Officer	MOFPED	David Okwii
Commissioner, Wetlands Department	MWE	Collins Oloya
Commissioner, Aid Liaison Department	MWE	Disan Ssozi
Commissioner, Water Resources Planning and Regulation	MWE	Callist Tindimugaya
Climate Change Coordinator (UWA)/Wildlife Officer	UWA	Richard Kaperwe
Assistant Commissioner, Policy and Planning	MWE	James Kaweesi
<b>MDBs</b>		
Senior Natural Resources Specialist and Mission Co-Lead	WB	Ross Hughes
Operations Officer	WB	Lesya Verheijen
Forestry and Climate Change Specialist	WB	Paul Asiimwe
Biomass Specialist	WB	Matthew Owen
Principal Natural Resources Specialist	AfDB	Siham Mohammed Ahmed
Chief Agricultural Economist	AfDB	James Opiomoding
Forestry Specialist	AfDB	Robert Nabanyumya
Gender Specialist	AfDB	Vera Oling Kintu
<b>Other Development Partners</b>		
Task Team Leader, Environment and Energy	UNDP	Onesimus Muhwezi
Advisor, Sustainable Development	EU Delegation	Jalia Kobusinge
Deputy Head of Mission	FAO Uganda	Mario Castielllo

## 8. Mission Draft Agenda/Schedule

The first Joint Mission for FIP preparation will take place from June 13 to June 24, 2016. The overall organization of activities for the Joint Mission is presented in the mission agenda in Annex 3.

## 9. Contacts (MDBs and Government)

### Government of Uganda

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### World Bank (Lead MDB)

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**African Development Bank**

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## Annex 1. Introductions, Background and Country Context

The Climate Investment Funds (CIF) is a financing mechanism designed to initiate transformational change toward low-carbon and climate-resilient development through scaled-up financing. The Forest Investment Program (FIP, <http://www.climateinvestmentfunds.org/cif/node/5>) is a \$785 million funding window of the CIF. FIP supports developing countries' efforts to reduce emissions from deforestation and forest degradation and promote sustainable forest management and enhancement of forest carbon stocks (REDD+). FIP provides up-front financing for reforms and public and private investments identified through national REDD readiness strategy development and programs, while taking into account opportunities to help them adapt to the impacts of climate change on forests and to contribute to multiple benefits such as biodiversity conservation, protection of the rights of indigenous peoples and local communities, poverty reduction and rural livelihoods enhancements.

The FIP finances efforts to address the underlying causes of deforestation and forest degradation and to overcome barriers that have hindered past efforts (FIP Design Document). The FIP complements other REDD+ financing mechanisms, including Forest Carbon Partnership Facility (FCPF), Global Environment Facility (GEF), and UN Collaborative Programme on Reducing Emissions from Deforestation and Forest Degradation in Developing Countries (UN-REDD Programme). Unique to the FIP is the \$50 million Dedicated Grant Mechanism for Indigenous Peoples and Local Communities (DGM), which supports community engagement in forest and REDD-related consultations, decision making and implementation. The FIP Investment Planning process also offers the Government of Uganda the opportunity to prepare for, access and leverage other emerging climate finance opportunities, notably the Green Climate Fund (<http://news.gcfund.org/>).

The FIP has been active in eight pilot countries and is now expanding to support six additional countries with investment resources, including Uganda. At the FIP Sub-Committee meeting in Kinshasa, Democratic Republic of Congo on June 23, 2015, the Sub-Committee reviewed the recommendations by a group of independent experts and selected Uganda as one of the nine new pilot countries that may benefit from FIP. (<http://www.climateinvestmentfunds.org/cif/meetingdocuments/archived/fip>). In response, the GoU appointed a national focal point for communication and representation of the GoU for FIP issues, including international meetings.

The GoU initiated the investment planning process in collaboration with the two concerned Multilateral Development Banks (AfDB and IBRD) and intends to proceed in consultation with local communities and civil society, the private sector, and development partners in its efforts to prepare the FIP Investment Plan. This investment planning process will build on and integrate with the ongoing national REDD+ readiness process (supported by the FCPF, Austrian Development Cooperation and UN-REDD Programme). Many Development Partners are closely following the development of MWE's forest and landscapes vision and the National REDD+ Strategy process.

**Uganda's Forestry Sector Context and Challenges.** On March 3<sup>rd</sup> 2015, Uganda submitted an Expression of Interest to the FIP Sub-Committee. This Expression of Interest provided a description of the country and sector context, forest-related climate change mitigation potential,



drivers of deforestation and potential investments needed to address those, as well as the potential to generate enhanced development co-benefits, as required by FIP. This information is still relevant and current and was reviewed positively by the FIP's Expert Group.

Uganda is richly endowed with natural resources – arable land, forests, fisheries, water and mineral resources. The country is now experiencing fast economic growth, but continues to face profound development challenges, including the need to reduce poverty. Poverty is concentrated in rural areas where many households derive their income from agricultural and forestry related activities. A key challenge is to advance national economic development while maintaining the productivity of the natural resource base.

Uganda's annual deforestation is high. Direct drivers of deforestation and degradation include shifting cultivation, agricultural expansion, removal of wood for domestic uses (e.g. fuel wood, charcoal production), logging (especially illegal), infrastructure expansion (e.g. mining), and uncontrolled fires. Indirect drivers include economic factors such as international demand for export of timber and agricultural commodities and growing urban demand for agricultural products and charcoal, technological factors such as low agricultural productivity and efficiency, underdeveloped alternative sources of energy, and institutional factors, such as limitations in capacity and law enforcement.

Uganda has been preparing readiness program which outlined their ongoing and planned climate resilience and forestry management initiatives particularly how they align with Uganda's Vision 2040 (overarching framework for development and sustainability), the NDP II, the Intended Nationally Determined Contribution (INDC) and the Sustainable Development Goals. However, Uganda still faces barriers and constraints hampering the achievement of the Government's desired resilience and forestry.

Uganda has significant potential to contribute to forest-related climate change mitigation, with land use change and forest degradation accounting for over 80% of emissions. The National Climate Change Adaptation and Mitigation Strategy (2013) identifies *Agriculture, forestry and other land uses* as one of the four strategic areas with most potential for emission reductions in the country. Since agriculture is one of the largest drivers of deforestation, tree based crops and agroforestry systems are promising models in which smallholders can be involved in production of food crops and income, while also reducing deforestation and pressures on soil resources. Activities that promote forest regeneration, forest conservation, sustainable forest management, and the establishment of community and commercial forest plantations can also be important. Part of the solution also lies in promoting productive woodfuel plantations, better management of existing forests harvested for woodfuel, more efficient charcoal processing, and more efficient energy use (such as domestic cooking stoves). Mechanisms to prevent the spread of wildfires would help regeneration and growth of trees and avoid greenhouse gas emissions. Uganda also has significant potential for private sector investment, including in the promotion of small to large-scale commercial plantations. Uganda's Second National Development Plan (NDPII) 2015/16 – 2019/20 sets a target of increasing forest cover to 18 percent of the total land area by 2020 and to 24 percent by 2040.

Interventions and investments to improve Uganda's forest and landscape management will have extensive benefits, including improvements to rural livelihoods, building resilience, conserving biodiversity and enhancing other environmental services, besides emissions reductions. The main beneficiaries of forest and landscape interventions would be resource dependent and

agricultural communities, of whom many are women and vulnerable groups. Forests and woodlands provide food and shelter, cash income and cultural amenities. Non-timber forest products such as honey, mushrooms, fruits and traditional medicines are important for nutrition, health and local incomes. Forests provide woodfuel and charcoal to meet the household energy needs of 95% of the population. The country's rich biodiversity is a global public good, as well as a base for the increasingly important nature based tourism sector, which can provide direct and indirect economic benefits in terms of income, government revenue, and jobs.

In this context, the FIP investment planning process will identify priority opportunities to finance efforts to address the underlying causes of deforestation and forest degradation and to overcome barriers that have hindered past efforts through targeted investments.

## **Annex 2. Investment Plan Guidance for preparing the country-level Investment Plan: Comparison of Priority Needs for First Joint Mission**

The CIF has prepared guidance for preparation of country-driven Investment Plans, including an annotated outline. In the table below, the suggested content for the Investment Plan is compared to information available from the REDD+ Readiness Process and other key sources. This comparison indicates priorities for information, discussion and analysis to fill gaps toward an Investment Plan that is fully responsive to the vision, criteria, priorities and information needs of the FIP process.

<b>Comparison of Information Available and Needed to support Joint Mission and Investment Plan Preparation</b>	
<b>FIP Investment Plan Outline</b>	<b>Relevant Source Material</b>
Executive Summary (1-2 pp)	
Section 1: Description of the country and sector context (3 pp)	National Forest Plan 2011/12-2021/22 and Uganda's R-PP, summarized in EoI
Section 2: Identification of opportunities for Greenhouse gas abatement (2 pp)	National Forest Plan 2011/12-2021/22 and Uganda's R-PP, summarized in EoI, Uganda's INDC and 2 <sup>nd</sup> National Communication to UNFCCC
Section 3: Enabling policy and regulatory environment (1-2 pp)	National Forest Plan 2011/12-2021/22 and Uganda's R-PP, summarized in EoI
Section 4: Expected Co-Benefits from FIP Investment (1 page)	EoI to FIP
Section 5: Collaboration among MDBs and with other Partners	To be developed before and during JM
Section 6: Identification and rationale for projects and programs to be co-financed by FIP (4 pp)	National Forest Plan 2011/12-2021/22 Further development during and after JM
Section 7: Implementation potential with risk assessment (1-2 pp)	National Forest Plan 2011/12-2021/22, To be developed before and during JM
Section 8: Financing plan and instruments (half-page)	National Forest Plan 2011/12-2021/22, to be developed during and after Joint Mission
Section 9: Results Framework for Investment Plan (1-2 pp, table format)	FIP Results Framework, National Priorities. to be developed during and after Joint Mission
<b>Annexes</b>	
Annex 1: the proposed project and program pipeline, and resource allocation, with detailed concept notes	Further development during and after Joint Mission
Annex 2: A stakeholder involvement plan	REDD+ Consultation and Participation Plan
Annex 3: Information on how funding from DGM will be included	DGM global program document, summaries of planned discussions and consultations.
Annex 4: FCPF/UNREDD Readiness Preparation	Uganda's R-PP

Proposal (R-PPs), National REDD+ Plan, Action Plan	
Annex 5: Technical review by an expert/peer review group	To be provided after draft Investment Plan is circulated

### Annex 3. Updated Roadmap for Uganda FIP Preparation Process

The roadmap below sets out an outline of remaining steps before the FIP IP is prepared and key areas of work that would need to be undertaken for the finalization of the FIP IP.

Activity	Who	Due date, 2016
Mobilize consultants/experts to support FIP IP preparation	GOU	Done <sup>2</sup>
Develop a draft agenda for the First Joint Mission	GOU	Done
Prepare and submit to CIF AU the ToR for the First Joint Mission (5 weeks ahead of mission start date)	IBRD	By May 9
Submit mission invitation/announcement to development partners and CSOs	GOU	May 15
Detailed agenda development and skype calls to review agenda	GOU and MDBs	May 25
Prepare an update on Uganda's FIP draft FIP (for presentation to the meeting for new FIP countries) and share with MDBs (and expert reviewer afterwards)	GOU	May 25
Identify expert reviewer (from the FIP roster)	GoU with MDB support	Mid-May
Undertake First Joint Mission (including field visits)	GoU and MDBs	June 13-24
Consultation workshop on draft FIP IP	GoU	Early-mid July
Finalize advanced draft FIP IP based on inputs from consultations and include developed project concepts	GoU	Early August
Draft agenda for Second Joint Mission	GoU	Early July
Prepare and submit to CIF AU the ToR for the Second Joint Mission (5 weeks ahead of mission dates)	IBRD	Mid-July
Detailed agenda development and conference calls to review agenda	GoU and MDBs	Mid-August
Undertake Second Joint Mission (virtual as needed)	GOU+MDBs	End of August / early Sept
Final draft FIP IP, including a final validation workshop	GoU	September 5
Expert peer review	GoU	September 5
Finalize FIP IP, including peer review inputs	GoU	By September 30
Submit investment plans to CIF AU	GoU	By October 8
FIP Sub-Committee	--	November 12 (TBC)

<sup>2</sup> Additional consultants to be hired with the preparation grant

**Annex 3.**

**MINISTRY OF WATER AND ENVIRONMENT**

**PROVISIONAL PROGRAMME FOR  
Pilot Programme for Climate Resilience (PPCR) and Forest Investment Programme (FIP) Joint Mission - Uganda  
13<sup>th</sup> – 24<sup>th</sup> June 2016**

<b>Date</b>	<b>Time</b>	<b>Activity description</b>	<b>Desired Outcomes</b>	<b>Venue</b>	<b>MDB Team Members</b>	<b>GoU Members</b>
Monday 13 <sup>th</sup> June	09:00 – 10:00	AfDB and WB brief own staff/teams at own offices	Team coordination	Country Offices	MDB Teams	-
	11:00 – 13:00	Courtesy Call on the Permanent Secretary (PS) and Minister of Water and Environment	High level buy into PPCR & FIP	MWE	MDB Team	FIP/PPCR Teams Director DEA Com, CCD
		Update with the FIP and PPCR Teams on progress and briefing on the programme for the Joint Mission	Updated understanding of the status of FIP and PPCR preparations and the Joint Mission programme and activities	MWE	MDB Team	FIP/PPCR Teams Director DEA Com, CCD
		Introduction to the Fieldwork	Contextualized value and outputs from the field	MWE	MDB Team	FIP/PPCR Team
	13:00 – 14:00	Lunch and Departure to the Field	Health Break		All	All
Tuesday 14 <sup>th</sup> – Tuesday 21 <sup>st</sup> June	Full Day	Field work	Refer to the attachments for details	Various landscapes and intervention areas	MDB Team	FIP/PPCR Team
Wednesday	9:00 – 12:30	Meeting for FIP and PPCR	Firmed up priority	MWE/CCD	MDB Team	FIP/PPCR teams

Date	Time	Activity description	Desired Outcomes	Venue	MDB Team Members	GoU Members
22 <sup>nd</sup> June		<i>CSOs, Private Sector, Academia</i> <i>Present progress</i> <i>Secure input/consensus on the priority issues</i> <i>(PPCR and FIP themes such as, landscapes, investment portfolios, etc.)</i> <i>Identify gaps for further assessment/ follow up</i>	areas	boardroom		
	12:30 – 14:00	Lunch	Health Break	all	all	All
	14:00 – 17:00	Meeting Donors and Development partners <i>Secure input/consensus on the priority issues</i> <i>(PPCR and FIP themes, such as, landscapes, investment portfolios, etc.)</i> <i>Identify gaps for further assessment/ follow up</i>	Firmed up priority areas	MWE – new boardroom (Luzira)	MDB Teams	FIP/PPCR teams
Thursday 23 <sup>rd</sup>	9:00 – 12:30	Meeting NCCAC <i>Present progress</i> <i>Secure input/endorsement of the priority issues</i> <i>(PPCR and FIP themes, such as landscapes, investment portfolios, etc. implementation arrangements, review and approval processes)</i>	Endorsement on the priority issues Etc.	MWE – new boardroom	MDB Team	FIP/PPCR Core team NCCAC
	13:00 – 14:00	Lunch	Health Break	all	all	All
	14:00 -	WM Team meeting with WM Country Manager	Internal Consultations	World Bank Offices	WB Team	N/A
	13:30 – 17:00	Meeting MoFPED	Signals on integration of FIP and PPCR into budget frameworks	MoFPED	MDB Team	FIP FP and PPCR FP
		CREEC at Makerere (Center for Research in energy and energy conservation)	Lessons on renewables, biofuel, charcoal	Makerere University (CREEC)	MDB Team	FIP FP and PPCR FP
		Tying loose ends within FIP and PPCR Teams	Harmonized views	TBD	MDB Team	FIP/PPCR teams

Date	Time	Activity description	Desired Outcomes	Venue	MDB Team Members	GoU Members
			and information			
		Filling gaps in information from stakeholders (donors/CSOs/Private Sector, GoU, etc.)	Clarifications/information	TBD	MDB Team	FIP/PPCR teams
Friday	9:00 – 13:00	Wrap up meeting (FIP and PPCR Teams)				
24 <sup>th</sup>	13:00 – 14:00	Lunch	Health break	all	all	All
	14:00 – 15:30	Debriefing MWE	GoU initial comments/reactions to Aide Memoir	MWE - New Boardroom	MDB Teams	FIP/PPCR teams
	4:00 – 5:00	Meeting AfDB Country Representative	Signals on possible integration of PPCR and FIP actions in CSP	AfDB office	AfDB	FIP/PPCR teams

#### Key

Joint Session (WB and AfDB)



Parallel Session





**Attachment #1:**

**Draft Field activities for PPCR (East-Northeast-North-Masindi-Kampala Leg)**

Note: Team will comprise of representatives from both FIP and PPCR Teams.

<b>Date</b>	<b>Time</b>	<b>Activity</b>	<b>Desired outcomes</b>	<b>Participants</b>
Monday, 13 June	2 – 6 pm	<ul style="list-style-type: none"> <li>• Travel: Kampala-Jinja-Iganga-Mbale, with stopovers to see               <ul style="list-style-type: none"> <li>○ Green Resources and Bukaleba plantation (Jinja)</li> <li>○ Deforestation in Mabira Forest</li> <li>○ Hotspot floodplains, wetlands along Tirinyi-Mbale Road</li> </ul> </li> <li>• Spend night in Mbale</li> </ul>	<ul style="list-style-type: none"> <li>• Confirm effects of climate change (agriculture, settlements, deforestation, degradation, etc)</li> </ul>	<ul style="list-style-type: none"> <li>• AfDB and WB teams</li> <li>• CCD and FSSD officers</li> </ul>
Tuesday, 14 June	8 am – 5 pm	<ul style="list-style-type: none"> <li>• Courtesy call to Mbale DLG</li> <li>• Meeting with stakeholders (DNROs, DAOs, DFOs, DWOs, Water Mgt Zone-WMZ, Physical Planners, relevant area NGOs, Private actors) from the Elgon region (Mbale, Sironko, Kapchorwa, Bududa, etc)</li> <li>• Visit landslide hotspots in Bududa</li> <li>• Visit SLM and water supply projects in the area</li> <li>• Check vulnerability of roads, bridges and other infrastructure</li> <li>• Spend night in Soroti</li> </ul>	<ul style="list-style-type: none"> <li>• Confirm climate change effects (landslides, settlements, infrastructure, deforestation, degradation, agriculture, etc)</li> <li>• Experiences and lessons in adaptation</li> <li>• Views on investment issues and priorities for FIP and PPCR</li> </ul>	<ul style="list-style-type: none"> <li>• AfDB and WB teams</li> <li>• CCD and FSSD officers</li> <li>• District officers</li> <li>• Relevant area NGOs, Private actors</li> </ul>

Wednesday, 15 June	8 am – 5 pm	<ul style="list-style-type: none"> <li>• Travel: Soroti-Katakwi-Moroto, with stopovers to see <ul style="list-style-type: none"> <li>○ Floodplains and degraded areas along route</li> <li>○ vulnerability of roads, bridges and other infrastructure</li> </ul> </li> <li>• Courtesy call to Moroto DLG</li> <li>• Meeting with stakeholders (DNROs, DAOs, DFOs, DWOs, Water Mgt Zone-WMZ, Physical Planners, relevant area NGOs, Private actors) from the Karamoja region (Nakapiripirit, Kotido, Abim, Moroto, Napak, Amudat, Kaabong)</li> <li>• Visit adaptation initiatives in agriculture and rangeland management in Moroto</li> <li>• Spend night in Moroto</li> </ul>	<ul style="list-style-type: none"> <li>• Confirm climate change effects (rangelands-pasture-aridity, settlements, infrastructure, deforestation, degradation, agriculture, etc)</li> <li>• Experiences and lessons in adaptation</li> <li>• Views on investment issues and priorities for FIP and PPCR</li> </ul>	<ul style="list-style-type: none"> <li>• AfDB and WB teams</li> <li>• CCD and FSSD officers</li> <li>• District officers</li> <li>• Relevant area NGOs, Private actors</li> </ul>
Thursday, 16 June	8 am – 5 pm	<ul style="list-style-type: none"> <li>• Travel: Moroto-Gulu vi Abim, with stopovers to see <ul style="list-style-type: none"> <li>○ Hotspots along the route</li> <li>○ Good adaptation projects</li> <li>○ Forestry activities</li> <li>○ vulnerability of roads, bridges and other infrastructure</li> </ul> </li> <li>• Courtesy call to Gulu DLG</li> <li>• Spend night in Gulu</li> </ul>	<ul style="list-style-type: none"> <li>• Confirm climate change effects (agriculture, settlements, infrastructure, deforestation, degradation, etc)</li> <li>• Experiences and lessons</li> </ul>	<ul style="list-style-type: none"> <li>• AfDB and WB teams</li> <li>• CCD and FSSD officers</li> </ul>
Friday, 17 June	8 am – 5 pm	<ul style="list-style-type: none"> <li>• Meeting with stakeholders (DNROs, DAOs, DFOs, DWOs, Water Mgt Zone-WMZ, Physical Planners, relevant area NGOs, Private actors) from the Northern region (Gulu, Lira, Kitgum, Pader, etc)</li> <li>• Visit hotspots and good adaptation projects along Gulu-Masindi Road</li> <li>• Visit forests</li> <li>• Spend night in Masindi</li> </ul>	<ul style="list-style-type: none"> <li>• Confirm climate change effects (agriculture, settlements, deforestation, degradation, etc)</li> <li>• Experiences and lessons</li> <li>• Views on investment issues and priorities for FIP and PPCR</li> </ul>	<ul style="list-style-type: none"> <li>• AfDB and WB teams</li> <li>• CCD and FSSD officers</li> <li>• District officers</li> <li>• Relevant area NGOs, Private actors</li> </ul>

Saturday, 18 June	8 am – 5 pm	<ul style="list-style-type: none"> <li>• Visit some hotspots and adaptation initiatives in Masindi</li> <li>• Meet with FIP team and share experiences</li> <li>• Spend night in Masindi</li> </ul>	<ul style="list-style-type: none"> <li>• Agreement over common PPCR and FIP intervention activities</li> </ul>	<ul style="list-style-type: none"> <li>• AfDB and WB teams (PPCR and FIP)</li> <li>• CCD and FSSD officers</li> </ul>
Sunday, 19 June	8 am – 5 pm	<ul style="list-style-type: none"> <li>• Work on reports</li> <li>• Rest</li> <li>• Spend night in Masindi</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>	<ul style="list-style-type: none"> <li>• AfDB and WB teams (PPCR and FIP)</li> <li>• CCD and FSSD officers</li> </ul>
Monday, 20 June	8 am – 5 pm	<ul style="list-style-type: none"> <li>• Meeting with stakeholders (DNROs, DAOs, DFOs, DWOs, Water Mgt Zone-WMZ, Physical Planners, relevant area NGOs, Private actors) from the Western and Northwestern regions (Masindi, Hoima, Nebbi, Arua, etc)</li> <li>• Work on reports</li> <li>• Spend night in Masindi</li> </ul>	<ul style="list-style-type: none"> <li>• Confirm climate change effects (agriculture, deforestation, degradation, etc)</li> <li>• Experiences and lessons</li> <li>• Agree on common actions and areas for PPCR and FIP</li> </ul>	<ul style="list-style-type: none"> <li>• AfDB and WB teams</li> <li>• CCD officers</li> <li>• District officers (DNROs, DAOs, DWOs, Physical Planners)</li> <li>• Relevant area NGOs</li> </ul>
Tuesday, 21 June	8 am – 5 pm	<ul style="list-style-type: none"> <li>• Travel: Masindi-Nakasongola-Kampala, with stopovers to see <ul style="list-style-type: none"> <li>○ Hotspots in cattle corridor stretch in Nakasongola and Luwero</li> <li>○ Deforested and degraded areas (e.g. for charcoal burning, etc)</li> <li>○ Forestry activities</li> <li>○ Vulnerability of roads, bridges and other infrastructure</li> </ul> </li> <li>• Spend night in Kampala</li> </ul>	<ul style="list-style-type: none"> <li>• Confirm climate change effects (rangelands-pasture-water stress, agriculture, deforestation, degradation, etc)</li> <li>• Experiences and lessons</li> </ul>	<ul style="list-style-type: none"> <li>• AfDB and WB teams (PPCR and FIP)</li> <li>• CCD and FSSD officers</li> </ul>

*\* - Meeting with different District officers is contingent on availability of facilitation funds*

**Attachment #2:**

**DRAFT: Itinerary for Western Leg (Kampala-south west-western-Masindi-Kampala)**

Note: Each Field Team will comprise of representatives from both FIP and PPCR Teams.

Date	Route aim/Event	Outcome	Notes
Monday 13 <sup>th</sup> June (Afternoon)	<ul style="list-style-type: none"> <li>Appraise Changes in vegetation cover along Kampala-Mbarara</li> <li>Appraise vulnerability of roads, bridges and infrastructure</li> </ul>	Confirmation of: <ul style="list-style-type: none"> <li>♣ Drivers of change (land use, population/settlement, infrastructure, economic activities)</li> <li>♣ Climate change stressors and effects</li> </ul>	♣ Night stopover in Mbarara
	Appraise condition and change in land use/vegetation cover in cattle corridor (Lyantode-Mbarara)	<ul style="list-style-type: none"> <li>♣ Confirm drivers of change ( land use- livestock, Settlement, livestock, charcoal production</li> <li>♣ Climate change stressors and effects</li> </ul>	
Tuesday 14 <sup>th</sup> June	<b>Morning – Lunch time</b> Meeting stakeholders in Mbarara	<ul style="list-style-type: none"> <li>♣ Views on investment issues and priorities for FIP and PPCR</li> <li>♣ Views on FIP and PPCR implementation arrangements and requirements</li> </ul>	<ul style="list-style-type: none"> <li>♣ Courtesy Call on leaders in host district (LCV and CAO??)</li> <li>♣ Stakeholders to include representatives from Local Governments/districts of Ankole + selected CSO and Private sector + Water management office in Mbarara)</li> </ul>
	<b>Afternoon</b> <ul style="list-style-type: none"> <li>Meeting with Rwoho (CDM) (Meeting in Mbarara)</li> <li>Appraise vulnerability of roads, bridges and</li> </ul>	<ul style="list-style-type: none"> <li>♣ Experiences and lesson from the CDM investment</li> <li>♣ State of infrastructure with reference to climate impacts</li> </ul>	♣ Night stopover in Kabale

	infrastructure		
Wednesday 15 <sup>th</sup> June	Morning: Kabale- Kisoro (Echuya Forest)	<ul style="list-style-type: none"> <li>♣ Appraise drivers of change (land use, population/settlement, economic activities, agriculture)</li> <li>♣ Investments in tree farming on small land holdings , commercial plantations</li> <li>♣ Appraise the vulnerability of the landscape to and evidences of effects of climate change</li> </ul>	♣ Stop at Echuya CFR/Kanaba Gap...and include Muko or Mafuga CFR or Bwindi NP
	Afternoon: Kabale-Kasese (Via Ishaka)	<ul style="list-style-type: none"> <li>♣ Appraise drivers of change (land use, population/settlement, economic activities, commercial agriculture)</li> <li>♣ Investments in tree farming on small land holdings , commercial plantations</li> <li>♣ Appraise the vulnerability of the landscape to and evidences of effects of climate change</li> </ul>	♣ Night Stopover in Kasese
Thursday 16 <sup>th</sup> June	Morning: Visit Mubuku River basin	<ul style="list-style-type: none"> <li>♣ Appraise drivers of change (land use, population/settlement, economic activities, agriculture)</li> <li>♣ Appraise the vulnerability of the landscape to and evidences of effects of climate change</li> </ul>	♣ Courtesy Call on leaders in host district (LCV and CAO??)
	Afternoon: Meeting stakeholders in Fort Portal	<ul style="list-style-type: none"> <li>♣ Views on investment issues and priorities for FIP and PPCR</li> <li>♣ Views on FIP and PPCR implementation arrangements and requirements</li> </ul>	♣ Stakeholders to include representatives from Local Governments/districts of Toro + selected CSO and Private sector + NFA+UWA+ Water management office in Fort Portal)
Friday 17 <sup>th</sup> June	Fort Portal – Hoima (Via Kyenjojo/Kagadi/Kibale)	<ul style="list-style-type: none"> <li>♣ Appraise drivers of change (land use, population/settlement, economic activities, agriculture)</li> <li>♣ Appraise the vulnerability of the landscape to and evidences of effects of climate change</li> </ul>	♣ Night Stopover in Hoima

Saturday 18 <sup>th</sup> June	Hoima and Masindi Districts Visit Global woods in Kikonda (Hoima-Kla Road)	<ul style="list-style-type: none"> <li>♣ Learn experiences from an SPGS Client</li> <li>♣ Appraise drivers of change (land use, population/settlement, economic activities, agriculture)</li> <li>♣ Appraise the vulnerability of the landscape to and evidences of effects of climate change</li> <li>♣ Visit Budongo CFR</li> </ul>	♣ Night Stopover in Masindi
Sunday 19 <sup>th</sup> June	Masindi	♣ Rest day	<ul style="list-style-type: none"> <li>♣ Visit Murchison Fall NP + others</li> <li>♣ PPCR and FIP Teams join in Masindi</li> </ul>
Monday 20 <sup>th</sup> June	<b>Morning</b> Meeting Stakeholders	<ul style="list-style-type: none"> <li>♣ Views on investment issues and priorities for FIP and PPCR</li> <li>♣ Views on FIP and PPCR implementation arrangements and requirements</li> </ul>	♣ Stakeholders to include representatives from Local Governments/districts of Bunyoro + selected CSO and Private sector + NFA+ UWA
	<b>Afternoon</b> FIP and PPCR Team meeting	♣ Synthesis of issues for FIP and PPCR (priorities, landscapes, approaches, etc.)	Meeting/working session
Tuesday 21 <sup>st</sup> June	<b>Morning</b> FIP and PPCR Meeting	♣ Wrap up	Meeting/working session
	<b>Afternoon</b> Masindi – Kampala With stop over at Kasagala CFR UNDP project on Charcoal in Nakasongola	<ul style="list-style-type: none"> <li>♣ Learn experience about CFM initiative at Kasagara</li> <li>♣ Learn experiences with Charcoal production</li> <li>♣ Appraise drivers of change (land use, economic activities, agriculture)</li> <li>♣ Appraise the vulnerability of the landscape to and evidences of effects of climate change</li> <li>♣ Hotspots in cattle corridor stretch in Nakasongola and Luwero</li> <li>♣ Deforested and degraded areas (e.g. for charcoal burning, etc)</li> </ul>	Night in Kampala

\* - Meeting with different District officers is contingent on availability of facilitation funds