PREPARATION OF THE INVESTMENT PLAN FOR THE CLIMATE INVESTMENT FUNDS RENEWABLE ENERGY INTERGRATION PROGRAM Joint Mission January 17-19, 2024

draft

From January 17-19, 2024, the World Bank (WB), European Bank for Reconstruction and Development (EBRD) and the International Finance Corporation (IFC) will join the Government of Türkiye in conducting a hybrid joint mission in Ankara, Turkey, to prepare the Investment Plan (IP) for the Climate Investment Funds (CIF) Renewable Energy integration (REI) program. The REI Program seeks to help participating countries achieve flexibility of energy systems to enable the smooth integration of higher shares of variable renewable energy generation and increase off-grid access to renewable energy.

Background

In October 2021, the CIF Global Climate Action Programs (GCAP) Sub-Committee invited Türkiye to participate in the CIF REI program and prepare an investment (IP) that would be funded based on resource availability. In November 2023, the Clean Technology Fund (CTF) Committee invited Turkey, as well as India, Indonesia, and Ukraine, to submit their REI IPs to the CTF Committee for consideration and endorsement for funding allocations of up to USD 70 million.¹ The GCAP Sub-Committee welcomed and acknowledged the decision by the CTF Committee.

As per the CIF REI guidelines, the IP must be prepared in collaboration with the relevant CIF partner multilateral development banks (MDBs), namely, EBRD, IFC and WB, and submitted for approval by April 30, 2024, following the completion of the technical reviews and the consultation with the Government of Türkiye. During initial engagements with the MDBs, and through communications to the CIF, the Government of Türkiye confirmed the selection of WB as the lead MDB to coordinate, on behalf of the joint MDB group, the IP preparation process. On the Government of Türkiye side, Ministry of Treasury and Finance (MoTF) has assumed the coordinator role for all government bodies and the Ministry of Energy and Natural Resources (MENR) supports the process as the lead supporting institution.

Scoping mission: From November 2-3, 2022, the WB, EBRD and IFC joined the Government of Türkiye in conducting a virtual scoping mission to prepare the IP. Please see Appendix for the Scoping Mission Aide Memoire.

The specific objectives of the scoping mission were as follows:

- (a) discuss the principal energy strategies, orientations, and priorities in Türkiye,
- (b) provide an overview of the CIF REI Program, including the preparation process of the Investment Plan, and details of the investment priorities of the Program,

¹ https://www.cif.org/sites/cif_enc/files/2023-11/ctf_co_chairs_summary_november.pdf

(c) present the programs, investments, and key activities of the MDBs in Türkiye,

(d) present a case study with regard to the on-going CIF program in Türkiye and discuss lessons learnt,

(e) discuss the investment priorities of the Government of Türkiye for the CIF REI Program, and

(f) agree on a work plan and the next steps for the IP preparation, including the timeline, scope, timing of the joint mission and how the IPPG is to be used.

The Mission was composed of IFC, EBRD, WB and representatives from several ministries and institutions including MoTF, MENR, Ministry of Environment, Urbanization and Climate Change (MoEUCC), the Strategy and Budget Office, Ministry of Trade (MoT), Ministry of Industry and Technology (MoIT), Ministry of Transportation and Infrastructure (MoTI), Türkiye Energy, Mine and Nuclear Research Institute (TENMARK), Energy Market Regulatory Agency (EMRA), the Scientific and Technological Research Council of Türkiye (TUBİTAK), Turkish Electricity Transmission Company (TEİAŞ), Türkiye Industrial Development Bank (TSKB), Türkiye Development and Investment Bank (TKYB), Türkiye Industry and Business Association (TUSİAD), Independent Industrialists and Businessmen's Association (MÜSİAD).

The mission met all the planned objectives. On the IPPG, the Government decided not to apply for an IPPG, since some of the background documents and strategies have already handy, and it would be time consuming to establish a capacity within the newly established department in the MoTF, whose responsibility areas cover CIF operations.

Following the extensive discussions during the scoping mission to identify the priority areas for the investment plan based on the energy strategies and priorities in Türkiye, the following areas were selected for further discussion and elaboration in the scoping mission:

a) Strengthening and further digitizing the power transmission system, and facilitating large-scale renewable energy integration;

- b) Increasing the efficiency of the existing hydropower projects;
- c) Storage of electricity both as battery storage and pumped hydro storage;
- d) Supporting e-mobility;
- e) Generation, storage, transportation and usage of green hydrogen; and
- f) Climate adaptation of grid may also be considered.

Joint Mission Objectives and Schedule

The objectives of the joint mission are as follows:

a) to elaboratively discuss the priority investment areas identified during the scoping mission with the relevant counterparts, as noted above, with a view to finalize the main investment components in the REI IP and receive initial feedback on these from key stakeholders

b) to discuss any other emerging priority areas of the Government of Türkiye, if any, and

c) to discuss how the mobilize resources for assistance and advisory services, and to crowd in possible resources and funding to complement the program funding.

The tentative mission schedule is indicated in Table 1.

Date and	Meeting	Address	Participants
time			
January 17,	Kick-off meeting	World Bank	EBRD, IFC, WB, CIF
2024		premises	Secretariat, MENR, MoTF,
a.m.			Government counterparts,
			TUSIAD, private sector and
			civil society, as needed.
January 17,		EUAS & DSI	EBRD, IFC, WB, CIF
2024	rehabilitation and		Secretariat, MENR, MoTF,
a.m.	pumped hydro storage		Government counterparts
January 17,	Power transmission	TEIAS	EBRD, IFC, WB, CIF
2024			Secretariat, MENR, MoTF,
p.m.			Government counterparts
January 18,	E-Mobility	Ministry of	EBRD, IFC, WB, CIF
2024		Transport and	Secretariat, MENR, MoTF,
a.m.		Infrastructure	Government counterparts
January 18,	Other topics		EBRD, IFC, WB, CIF
2024			Secretariat, MENR, MoTF,
a.m. and			Government counterparts
p.m.			
January 19,	Wrap-up Meeting	World Bank	EBRD, IFC, WB, CIF
2024		premises	Secretariat, MENR, MoTF,
a.m.			Government counterparts

 Table 1: Tentative Joint Mission Schedule

At the end of this mission a Mission Aide Memoire will be prepared and submitted to the CIF Administrative Unit summarizing the outcome of the CIF Türkiye Joint Mission

A second joint mission is foreseen for early March to finalize the Investment Plan and make all arrangements for government consultations and approval, finalizing stakeholder consultations, and technical review.

The expected timeline with regard to the remaining IP preparation process is as follows:

MDB meeting for final preparations of the joint mission	: January 11, 2024
Joint mission- 1	: January 17-19, 2024
First draft IP	: End February, 2024
Joint mission- 2	: Early March, 2024
Finalization of draft IP	: End-March, 2024
Government consultations, public commenting, technical re	view: Early-April, 2024
Finalization of the IP	: Mid-April, 2024
Submission of the IP to the CIF Secretariat by the Governme	ent : Latest April 30, 2024

APPENDIX: SCOPING MISSION AIDE MEMOIRE

TÜRKIYE

Climate Investment Funds (CIF) Renewable Energy Integration (REI) Program Aide Memoire – Scoping Mission November 22-23, 2022

Background

The CIF Global Climate Action Programs (GCAP) Sub-Committee had invited Türkiye and four other countries to prepare investment plans with regard to the Renewable Energy Integration (REI) Program, with an expected funding of up to \$70 million. The Program seeks to help participating countries achieve flexibility of energy systems to enable the smooth integration of higher shares of variable renewable energy generation and increase off-grid access to renewable energy. Per CIF guidelines, the Investment Plan must be prepared in collaboration with the three multilateral development banks (MDBs) and submitted for approval by end-April 2024, following the completion of the technical reviews and the consultation with the Government of Türkiye.

During initial engagements with the MDBs, and through communications to the CIF, the Government of Türkiye confirmed the choice of the World Bank as the lead MDB to coordinate the preparation process of the Turkiye REI Investment Plan. On the Government of Türkiye side, Ministry of Treasury and Finance (MoTF) has assumed the coordinator role for all government bodies and the Ministry of Energy and Natural Resources (MENR) supports the process as the lead supporting institution.

The activities that could be supported under the IP are as follows:

For lending purposes:

- a) Scaling up RE enabling technologies such as storage, smart grid, technologies that enhanced electrification of other sectors to open doors to new markets to renewable generation green fuels;
- b) Enhancing the infrastructure to be ready for renewables;
- c) Innovative use of RE and
- d) Enhancing system and market design and operation.

For technical purposes:

a) Facilitating sector level activities such as preparing bankable projects, roadmap for deep decarbonization, improved or new auction mechanisms for RE; and

b) Promoting market and system design and operations

Scoping Mission Objectives and Participation

From November 2-3, 2022, the World Bank, European Bank for Reconstruction and Development (EBRD) and the International Finance Corporation (IFC) joined the Government of Türkiye in conducting a virtual scoping mission to prepare the Investment Plan (IP) for the REI program of the CIF. Please see Annex 1 for the detailed scoping mission program.

The specific objectives of the scoping mission were as follows:

(a) discuss the principal energy strategies, orientations, and priorities in Türkiye,

(b) provide an overview of the CIF REI Program, including the preparation process of the Investment Plan, and details of the investment priorities of the Program,

(c) present the programs, investments, and key activities of the MDBs in Türkiye,

(d) present a case study with regard to the on-going CIF program in Türkiye and discuss lessons learnt,

(e) discuss the investment priorities of the Government of Türkiye for the CIF REI Program, and

(f) agree on a work plan and the next steps for the IP preparation, including the timeline, scope, timing of the joint mission and how the IPPG is to be used.

The Mission was composed of IFC, EBRD, WB and representatives from several ministries and institutions including MoTF, MENR, Ministry of Environment, Urbanization and Climate Change (MoEUCC), the Strategy and Budget Office, Ministry of Trade (MoT), Ministry of Industry and Technology (MoIT), Ministry of Transportation and Infrastructure (MoTI), Türkiye Energy, Mine and Nuclear Research Institute (TENMARK), Energy Market Regulatory Agency (EMRA), the Scientific and Technological Research Council of Türkiye (TUBİTAK), Turkish Electricity Transmission Company (TEİAŞ), Türkiye Industrial Development Bank (TSKB), Türkiye Development and Investment Bank (TKYB), Türkiye Industry and Business Association (TUSİAD), Independent Industrialists and Businessmen's Association (MÜSİAD). Please see Annex 2 for the participant list.

Findings of Technical Meetings

On the first day of the scoping mission, following the introductory remarks of MENR and MoTF, The WB presented the CIF REI Program, guidelines for the IP development process, confirmation of the roles including the lead MDB role, and the scope of Türkiye's CIF REI Program. As an introductory presentation, the Government of Türkiye presented the country's energy transition and decarbonization strategies.

In the following session, the programs, pipelines, and key activities of the MDBs in Türkiye were presented by MDBs. After TEIAS' presentation on their experience with the ongoing CIF program, by discussing future investment needs for further renewable energy deployment and integration, smart grids, digitalization and demand management and flexibility issues of the national power grid including energy storage, information was exchanged among participants, towards potentializing specific initiatives for modernization of the power grid.

In the second day of the mission, energy storage, electric mobility, green hydrogen, hydropower efficiency, demand side management and renewable energy deployment were discussed.

The MENR presented the strategic priorities as follows:

- (a) Sustainable technologies with high efficiency and low carbon emissions,
- (b) Integration of the scaled-up RE scale up to the power system,
- (c) Transferring new technologies and developing available infrastructure and
- (d) Digitized, smart and green infrastructure.

Following the discussions to identify the priority areas for investment, the following areas were selected for discussion.

d) Strengthening and further digitizing the power transmission system, and facilitating large-scale renewable energy integration;

- e) Increasing the efficiency of the existing hydropower projects;
- f) Storage of electricity both as battery storage and pumped hydro storage;
- g) Supporting e-mobility;
- h) Generation, storage, transportation and usage of green hydrogen; and
- i) Climate adaptation of grid may also be considered.

The joint mission will take place from January 17-19, 2024.

ANNEX 1: CIF- REI TÜRKIYE SCOPING MISSION WORKSHOP ROGRAM (NOVEMBER 2-3, 2022)

<u>November 2, 2022</u>

Time	Subject	Comment
13:30 – 13:40	Welcome remarks MoTF and MENR welcome the Mission.	Mr. Kerem Donmez Deputy DG of Foreign Economic Relations, MoTF (5 min) Mr. Ozgur Sarhan Deputy Head of Department, MENR (5 min)
13:40 – 14:55	 Introductory Presentations The WB presents the CIF REI Program, guidelines for the IP development process, confirmation of the roles including the lead MDB role, and the scope of Türkiye's CIF REI Program. Government of Türkiye presents the country's energy transition and decarbonization strategies. 	 CIF-REI Program Mrs. Megan Meyer, Senior Energy Specialist, WB (15 min) Türkiye CIF-REI Program and New Proposal Mrs. Yesim Akcollu, Senior Energy Specialist and Team Leader, WB (15 min) Country's clean energy transition strategy Mr. Ozgur Sarhan Deputy Head of Department, MENR (15 min) Decarbonization studies Mr. Elif Gokce Oz, Head of Department, MoEUCC (15 min) Mrs. Hatice Hilal Sen, Department Head, SBO
14:55- 15:15	Break	(15 min)
15:15 – 16:15	Presentations on the programs, pipelines, and key activities by the MDBs in Türkiye.	 Moderator: Mr. Stephan Garnier, Türkiye INFRA Program Leader, WB EBRD's Türkiye Energy Program, Mrs. Şule Kılıç Deputy Head, EBRD (10 min) Mr. Mehmet Erdem Yasar, Associate Director, Senior

Time	Subject	Comment
		Banker, Energy Eurasia MEA, Sustainable Infrastructure Group, EBRD (10 min)
		 IFC's Türkiye Energy Program, Mr. Andrey Shlyakhtenko, Senior Operations Officer, IFC (20 min)
		- WB's Türkiye Energy Program, Mrs. Yesim Akcollu, Senior Energy Specialist and Team Leader, WB (20 min)
16:15 - 16:35	Case Study on On-Going CIF Program and Lessons Learnt: Renewable energy integration (REI) and digitalization/ smart grids. TEIAS presents their experience with the on-going CIF program.	Türkiye Renewable Energy Integration Project Mrs. Nevin Ertürk, PIU Director, TEIAS (20 min)
16:35 - 17:00	Technical Meeting 1: Intergovernmental exchange towards potentializing specific initiatives for modernization of the power grid	Discussion and identification of priorities (15 min) Mrs. Yesim Akcollu and Team
	 modernization of the power grid. Main topics to be discussed: Future investment needs for further renewable energy deployment and integration Smart grids, digitalization and demand management Flexibility of the national power grid including energy storage 	Leader, Senior Energy Specialist, WB
17:00- 17:30	Q&A and Comments	

November 3, 2022

Time	Subject	
13:30	Technical Meeting 2:	Hydrogen, Mr. Celal Erbay,
_ 14:30	Intergovernmental exchange towards potentializing specific initiatives.	Energy and Technology Policies Coordinator, TENMAK (12 min)
	Presentations by the Government, academia, NGOs and business associations.	E-mobility - Mr. Okan Yardımcı, Group Head, EMRA (12 min)
	 Main topics to be discussed: Energy storage Electric mobility Green hydrogen Hydropower efficiency Demand side management Renewable energy deployment 	Hydropower Efficiency- Mr. Furkan Yardımcı, Engineer, EUAS (12 min) Battery Storage - Mr. Melih Yetiş, Expert, EMRA (12 min)
		Demand side participation - Mrs. Mehtap Alper Sağlam, Expert, EMRA (12 min)
14:30	Technical meeting 3:	
- 15:30	 The MENR presents potential areas for further analysis and possible consideration within the framework of the IP. Discussion to identify the 4-5 most promising opportunity areas on which to focus efforts for IP preparation (priority areas of intervention) Discussion on the indicative concept of activities identified for potential support through the IP 	Mr. Engin Bostancı Acting Head of Department MENR
15:30	Break	
16:30		
16:30	Technical Meeting 4:	
17:00	• Identification of the roles of lead and supporting relevant institutions and actors that are engaged on the CIF programmatic areas and functions; and would be involved in the IP preparation.	Mr. Kerem Donmez Deputy DG of Foreign Economic Relations, MoTF

Time	Subject	
	• Agreement on a work plan for the IP preparation including the timeline, scope; timing of a Joint MDB misión; any points around the Aide Memoire; and how IPPG is to be used.	
17:00 - 17:30	Closing meeting: Review of conclusions, tasks, and agreements; final comments	

ANNEX 2: PARTICIPANTS

Name Surname	Institution	Position	Email
Özgür SARHAN	MENR	Daire Başkan V.	osarhan@enerji.gov.tr
Engin BOSTANCI	MENR	Başkan V.	ebostanci@enerji.gov.tr
Gözde ERTEMİR	MENR	Uzman	gertemir@enerji.gov.tr
Merve ŞENOL ÖNEY	MENR	ETK Uzmanı	msenol@enerji.gov.tr
Yaprak Serenay TAŞKIN	MENR	ETK Uzman Yardımcısı	serenay.taskin@enerji.gov.tr
Dr. Yelda ALTINSOY	MENR	Mühendis	yelda.altinsoy@enerji.gov.tr
Muhammed Baki AKSU	MENR	ETK Uzman Yardımcısı	muhammedbaki.aksu@enerji.gov.tr
Yusuf Çağrı VEYİSOĞLU	MENR	ETK Uzman Yardımcısı	yusuf.veyisoglu@enerji.gov.tr
Furkan YARDIMCI	EÜAŞ	Mühendis	furkan.yardimci@euas.gov.tr
Yücel KARTAL	EÜAŞ	Daire Başkanı	yücel.kartal@euas.gov.tr
Zafer SONBAY	EÜAŞ	Şube Müdür	zafer.sonbay@euas.gov.tr
Ali LOĞOLU	EÜAŞ	Şube Müdür	ali.logoglu@euas.gov.tr
Selma ÜLKER	EÜAŞ	Müdür Yrd(G)	selma.ulker@euas.gov.tr

	1	I	1
İlknur ATAN	EÜAŞ	Şef (G)	İlknur.atan@euas.gov.tr
Mehmet KEMİKLİ	EÜAŞ	Müdür Yardımcısı	mehmet.kemikli@euas.gov.tr
Kürşat DAL	EÜAŞ	Mühendis	kursat.dal@euas.gov.tr
Ozan OLGUNER	EÜAŞ	Mühendis	ozan.olguner@euas.gov.tr
Dilek CİVAK ERDAŞ	EMRA	Grup Başkanı	dcivak@EMRA.gov.tr
Okan YARDIMCI	EMRA	Grup Başkanı	oyardimci@EMRA.gov.tr
Hakan KAYSI	EMRA	Enerji Uzmanı	hkaysi@EMRA.gov.tr
Mehmet YALILI	EMRA	Enerji Uzmanı	myalili@EMRA.gov.tr
Mustafa Çağrı PEKER	EMRA	Enerji Uzmanı	mpeker@EMRA.go.tr
Melih YETİŞ	EMRA	Enerji Uzmanı	myetis@EMRA.gov.tr
Mehtap ALPER SAĞLAM	EMRA	Enerji Uzmanı	msaglam@EMRA.gov.tr
Alaaddin Emre EVGALLIOĞLU	EMRA	Enerji Uzmanı	aevgallioglu@EMRA.gov.tr
Metin SEVER	EMRA	Enerji Uzmanı	msever@EMRA.gov.tr
Nidanur YILDIRIM	EMRA	Enerji Uzmanı	negercioglu@EMRA.gov.tr
Handan KAYALAK	EMRA	Enerji Uzman Yardımcısı	hkayalak@EMRA.gov.tr
Dr. Celal ERBAY	TENMAK	Enerji ve Teknoloji Politikaları Koordinatörü	Celal.Erbay@tenmak.gov.tr
İrem IŞIK ÇETİN	TENMAK	Uzman	irem.isikcetin@tenmak.gov.tr
Damla KESTEL ERDOĞAN	Ticaret Bakanlığı	Ticaret Uzmanı	d.kestel@ticaret.gov.tr
Didem ARTUNÇ ÜNALTEKİN	Ticaret Bakanlığı	Ticaret Uzmanı	artuncd@ticaret.gov.tr

Erhan ÇALIŞKAN	ТКҮВ	Müdür	erhan.caliskan@kalkinma.com.tr
Pınar Bahar YÜCEL	ТКҮВ	Kıdemli Uzman	bahar.yucel@kalkinma.com.tr
Hande Merçan AYGEN	MoIT	Genel Müdür V.	hande.mercanaygen@sanayi.gov.tr
Mehmet Ali YILMAZ	MoIT	Daire Başkanı V.	mehmetali.yilmaz@sanayi.gov.tr
E. Meriç MERİÇLİ TAŞAN	MoIT	Uzman	esmameric.mericlitasan@sanayi.gov.tr
Gökçe Kangal	MoIT	ST Uzman Yard.	gokce.kangal@sanayi.gov.tr
Ayşe Sena Akdeniz	MoIT	AB Uzman Yard.	aysesena.akdeniz@sanayi.gov.tr
Elif Gökçe Öz	İklim Değişikliği Başkanlığı (IDB)	Daire Başkanı	elifgokce.oz@csb.gov.tr
Emre Acar	IDB	Ekonomist	emre.acar@csb.gov.tr
Dr. Bengu Ozge Akyurek	IDB	Uzman	bengu.akyurek@csb.gov.tr
Ece Coşkuntürk	TSKB	Müdür	demirbileke@tskb.com.tr
Bahadır Koçaker	TSKB	Grup Yöneticisi	kocakerb@tskb.com.tr
Tulu Ertem	TSKB	Müdür	ertemt@tskb.com.tr
Orçun Yıldızca	TSKB	Yönetici	yildizcao@tskb.com.tr
Faruk CİRİT	SBO	Genel Müdür Yardımcısı	faruk.cirit@sbb.gov.tr
Feyza ELDENİZ	SBO	Daire Başkanı	feyza.eldeniz@sbb.gov.tr
Hatice Hilal ŞEN	SBO	Daire Başkanı	hilal.sen@sbb.gov.tr

1	I	1	
Emre ÇALIŞKAN	SBO	Strateji ve Bütçe Uzmanı	emre.caliskan@sbb.gov.tr
Tülay MORSÜNBÜL PARMAKSIZ	SBO	Strateji ve Bütçe Uzmanı	tulay.morsunbul@sbb.gov.tr
Berna TUNCER	SBO	Strateji ve Bütçe Uzman Yardımcısı	berna.tuncer@sbb.gov.tr
Mustafa İMAMOĞLU	Ministry of Transport and Infrastructure	Daire Başkanı	mustafa.imamoglu@uab.gov.tr
Hayrettin BEYHAN	Ministry of Transport and Infrastructure	Şube Müdürü	hayrettin.beyhan@uab.gov.tr
Ufuk KOCA	Ministry of Transport and Infrastructure	Mühendis	ufuk.koca@uab.gov.tr
Sinan OĞUZ	Ministry of Transport and Infrastructure	Daire Başkanı	sinan.oguz@uab.gov.tr
Dr. Banu YAĞCI	Ministry of Transport and Infrastructure	İstatistikçi	banu.altinsoy@uab.gov.tr
Merve ŞİMŞEK	Ministry of Transport and Infrastructure	Mühendis	merve.simsek@uab.gov.tr
Eylem CEYLAN	Ministry of Transport and Infrastructure	Ulaştırma ve Haberleşme Uzmanı	eylem.ceylan@uab.gov.tr
Alperen AKAR	Ministry of Transport and Infrastructure	Mühendis	alperen.akar@uab.gov.tr
AHMET BERKAN KORKMAZ	SİVİL HAVACILIK GENEL MÜDÜRLÜĞÜ	KOORDİNATÖR	ahmet.korkmaz@shgm.gov.tr
EMRE ZAİMOĞLU	SİVİL HAVACILIK GENEL MÜDÜRLÜĞÜ	HAVACILIK UZMANI	emre.zaimoglu@shgm.gov.tr
Adnan KÜCE	Ministry of Transport and Infrastructure	Çevre Mühendisi	adnan.kuce@uab.gov.tr

Osman PEMPECİ	Ministry of Transport and Infrastructure	Çevre Mühendisi	osman.pempeci@uab.gov.tr
Büşra Günaydın	Ministry of Transport and Infrastructure	Mühendis	busra.gunaydin@uab.gov.tr
Açelya Yenilmez	Ministry of Transport and Infrastructure	Paydaş Katılım Uzmanı	acelya.yenilmez@uab.gov.tr
Defne Arısoy	Ministry of Transport and Infrastructure	Çevre Uzmanı	defne.arisoy@uab.gov.tr
Özlem MULUN AKPINAR	Ministry of Transport and Infrastructure	AB Uzmanı	ozlem.makpinar@uab.gov.tr
Mustafa İnsel	TÜRKLİM	Prof.Dr.	minsel@hidro-teknik.net
Tuba YENİLMEZ	Karayolları Genel Müdürlüğü	Çevre Yönetimi Şefi	tyenilmez@kgm.gov.tr
Hatun ÖKSÜZTEPE	Karayolları Genel Müdürlüğü	Çevre Yönetimi Mühendisi	hcakmak@kgm.gov.tr
Elçin Soyhan KURTULMUŞOĞLU	DHMİ GENEL MÜDÜRLÜĞÜ	Uzman	ElcinSoyhan.KURTULMUSOGLU@dhmi.gov.tr
Songül KOCADAYI ESEN	DHMİ GENEL MÜDÜRLÜĞÜ	Ekonomist	Songul.KOCADAYIESEN@dhmi.gov.tr
Gülhan KARAKULAK	DHMİ GENEL MÜDÜRLÜĞÜ	Başmühendis (Elektrik)	Gulhan.KARAKULAK@dhmi.gov.tr
Aykut KARAKOCA	DHMİ GENEL MÜDÜRLÜĞÜ	Mühendis (Elektrik)	Aykut.KARAKOCA@dhmi.gov.tr
Emine Zeynep BİLGİLİ	TCDD İşletmesi Genel Müdürlüğü	Yüksek Mühendis	eminezeynepbilgili@tcdd.gov.tr
Coşkun BİLGİN	TCDD Taşımacılık A.Ş Genel Müdürlüğü	Çevre Mühendisi	coskunbilgin@tcddtasimacilik.gov.tr