



**Meeting of PPCR Pilot Countries and Regions
October 30, 2012 - Istanbul, Turkey**

Progress Updates from PPCR Pilots

Country/regional pilot: Grenada

Strategic Program for Climate Resilience (SPCR):

- X Endorsed
- Endorsement date/Expected endorsement date: April 19, 2011

Briefly outline three major advances, challenges and lessons learned arising from your SPCR programming or implementation process since the last meeting of PPCR pilots.

Advances:

1. Project Management and Implementation Support

A Project Portfolio Manager and Social Development Specialist were hired and have both begun to provide project management support to the program and capacity building of the Project Coordination Unit, which has facilitated the implementation of the project

2. Project Implementation

Advancements in project execution have been made in all three components of the program. Many of the activities under Components 1 (Prevention and Adaptation Investments) and 2 (Regional Platforms for Hazard and Risk Evaluation, and Applications for Improved Decision Making) have been packaged for procurement. The Project Coordination Unit is working closely with beneficiary agencies to prepare ToRs, REOIs and bidding documents. Short listing of EOIs and evaluation of proposals for contract award are in progress. The Project Coordination Unit anticipates having at least one contract awarded before the end of 2012, and to make further advancements with EOI short listing and proposal evaluation during the same period.

3. Strategic Direction

The SPCR is the single most important instrument on Grenada's national development agenda for dealing with climate change and disaster risk reduction. It continues to be the key point of reference for mobilizing and rationalizing bilateral and multi-lateral assistance for CC initiatives. As such Grenada has been able to leverage opportunities for funding for other projects.

Challenges:

1. Keeping project some stakeholders motivated and committed to moving project activities forward with better response times.
2. Getting a clear indication of similar climate change adaptation initiatives undertaken by other Government Agencies/ Ministries to ensure there are overlapping or redundant activities planned.
3. Inadequate technical absorptive capacity to coordinate, manage and implement multiple CC adaptation initiatives

Lessons learned:

1. Take into account capacity constraints of technical line ministries to provide technical inputs for terms of reference. Ensure that the agencies have the capacity to deliver project activities outlined in the SPCR.
2. A clearer idea of CIF monitoring and reporting requirements is required from the beginning in order to put in place the appropriate mechanisms.
3. As SPCR is being implemented, it highlights the need for clear mapping of activities to better understand what is underway and who is doing what.

What is the most striking value added or benefit from the PPCR process in your country?

The PPCR process has enabled the Government to integrate climate resilience into key planning processes and consolidate ongoing climate change efforts (of which there are many) under a common framework. This has greatly helped in avoiding duplication of efforts and ensuring better allocation of resources.

Briefly outline the institutional arrangements for the coordination and oversight of the implementation of the SPCR as a program. What works and what needs improvement?

The implementation of the Grenada SPCR is being coordinated by the Ministry of Finance. The day to day implementation is managed by the Project Coordination Unit housed within the Ministry of Finance, which also is responsible for all World Bank-supported activities. The PCU has the responsibility for the monitoring and evaluation, procurement and fiduciary management of the project.

Lead technical line ministries, such as the Ministry of Environment, are responsible for providing technical inputs into the process as well as the successful execution of the project activities. Other collaborating agencies include the Ministries of Works and Education, the

Grenada Airport Authority, the National Disaster Management Agency, the Physical Planning Unit, the National Water and Sewerage Authority (NAWASA) and the Ministry of Housing, Lands and Community Development.

A steering committee has been established to provide project implementation oversight. The steering committee is also responsible for ensuring the coordination of project activities. The key responsibilities of the Project Steering Committee are as follows:

- (1) ensure the delivery of the project's outputs and the attainment of outcomes by facilitating coordination among the institutions participating in the project and address coordination issues as they arise during project implementation;
- (2) review periodic reports on project implementation as submitted by the Project Coordinator and make decisions thereon; and
- (3) assess all policy related issues and provide guidance as needed.

If you have an endorsed SPCR, which of your projects have progressed the most in terms of preparation/implementation and what are the 3 main factors that have contributed to this progress?

Project: 1) Pre-Engineering Geotechnical studies for civil and structural works which include infrastructure upgrade, rockfall and landslide mitigation, replacement of bridges, construction of water reservoirs, schools and public buildings. 2) Procurement of two fire trucks for the Maurice Bishop International Airport in an effort to comply with operational standards of the International Civil Aviation Organization. The three main factors that have contributed to the progress are:

- 1) Committed and dedicated Procurement team and project management within the Project Coordination Unit
- 2) Excellent support and commitment from members of bid proposal evaluation team.
- 3) Strong technical support and good response time from World Bank's technical support team

Component 2: Regional Platforms for Hazard and Risk Evaluation, and Applications for Improved Decision Making) **Sub-component** - Development of Data and Information Management Roadmap.

Grenada spearheaded efforts to improve climate data management in the sub-region. An initial workshop was held in Grenada through which a sub-regional data management working group was formed. This group has received training in the installation and use of GeoNode software: a tool that facilitates data dissemination among users. Later, two additional training workshops

were held at the University of the West Indies, Trinidad. These have helped in creating a community of practice for climate data providers and users.

- 1) Enthusiasm of local champions and their willingness to learn.
- 2) Leveraging opportunities for access to funding to support a sub-regional approach
- 3) Adaptation/adoption /Access to open source tool: the GeoNode software

What are the 3 major tasks ahead for your SPCR during the next 6-12 months?

1. Contract award and commencement of several consultancies and works activities and the procurement of goods under components 1 and 2 of the SPCR programme.
2. Strengthening the project management capacity of the PCU and capacity building for disaster response, climate change awareness and adaptation. Also building of capacity in the area of hazard and risk evaluation and application for improved decision making.
3. Development of a Data management policy to address issues like data quality, data sharing, metadata standard, and data security. In this regard, Two advanced training programmes have been commissioned to be delivered before end of this year. One is a training of trainers that would enhance the capacity of working group members to train more data providers in their countries. The second training workshop will focus on customization of the tools to suit national data management needs.

There is also the need to prepare the Reforestation Project as soon as possible. However, and that the Government awaits is awaiting the approval of the PPCR Sub-Committee to convert concessional credits received from the PPCR for the Reforestation Project to an equivalent grant in order to proceed.