

# SCALING-UP RENEWABLE ENERGY PROGRAM IN KENYA (SREP-KENYA)

## TERMS OF REFERENCE FOR THE JOINT MISSION

*Proposed Dates: May 1-16, 2011*



## **EXECUTIVE SUMMARY**

### **Objective and the Scope of the Joint Mission:**

The main objective of the Joint Mission (“the Mission”) is to support the Government of Kenya in designing the SREP Investment Plan. In consultation with stakeholders, the Mission will (i) validate the suggested investment priorities, (ii) collect all the necessary elements to ensure the finalization of the Investment Plan and (iii) develop investment concept briefs of the projects that will enable the implementation of the Investment Plan under Phase 2.

**Dates of the Mission:** The proposed dates for the Joint Mission are May 1-16, 2011.

**The Mission Composition:** The World Bank (WB), the African Development Bank (AfDB), and the International Finance Corporation (IFC).

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### **Preliminary Schedule of Meetings, Consultations and Travel: (Table 3)**

### **Expected Results and Outcomes:**

The main deliverables for the Mission are: (i) the investment priorities discussed and validated, (ii) the draft Investment Plan technically complete, (iii) investment concept brief for the implementation of the Investment Plan prepared; and (iv) the Strategic Environmental Assessment (SEA) and Monitoring and Evaluation (M&E) started based on the validated investment priorities.

*CONTEXT OF THE JOINT MISSION*

1. Kenya is one of six pilot countries selected to benefit from the Scaling-Up Renewable Energy Program in Low Income Countries (SREP). SREP operates under the Strategic Climate Fund (SCF) that supports programs with potential for scaled-up, transformational action aimed at a specific climate change challenge or sectoral response. SCF is part of the Climate Investment Funds (CIF), which promote international cooperation on climate change and support developing countries as they move toward climate resilient development that minimizes greenhouse gas (GHG) emissions and adapt to climate change. CIF resources are available through Multilateral Development Banks (MDBs), and in case of the SREP program for Kenya, the African Development Bank (AfDB) and the World Bank Group (WBG), including the International Finance Corporation (IFC), will jointly manage the SREP program, with the World Bank (WB) acting as the lead institution.
2. The SREP aims to demonstrate the social, economic, and environmental viability of low carbon development pathways in the energy sector. It seeks to create new economic opportunities and increase energy access through the production and use of renewable energy. The SREP program will enable Kenya to initiate the process to achieve a transformational change that will lead the country towards a low GHG emission development. This will be made possible by harnessing the renewable energy potential of the country instead of developing the economy based on expensive and polluting fossil fuels, and on inefficient use of biomass.
3. Financing from SREP is guided by a number of design principles. The financing will:
  - be country-led;
  - take a programmatic and outcome-focused approach;
  - target proven renewable energy technologies;
  - leverage significant additional financing from MDBs, bilateral agencies/banks, and from other public and private sources;
  - encourage private sector investments;
  - target the entire value chain by working with private sector and civil society groups;
  - seek wider economic, social and environmental co-benefits;
  - be designed and implemented in a participatory manner; and
  - seek to build on synergies with other programs by development partners.
4. The SREP program will support several types of activities under a SREP Investment Plan prepared for each pilot country, based on the specific requirements of the country. An Investment Plan can include capacity building and advisory services to support delivery and results, and investment leading to deployment of different renewable energy technologies. The Investment Plan will seek to:
  - demonstrate transformative impact;
  - strengthen enabling environment for scaling-up renewable energy;
  - build implementation capacity;
  - catalyze increased investments in renewable energy;
  - improve the long-term economic viability of the renewable energy sector; and
  - increase energy access.
5. Kenya was selected by the SREP Expert Group set up by the SREP Sub-Committee to be a pilot country under the SREP because of the country's willingness to achieve the objectives of the SREP

and the country's potential and capacity to implement a SREP Program. In recommending Kenya as a pilot country, the SREP Expert Group noted the following aspects of the country: (i) a vibrant private sector in all the renewable energy sectors; (ii) growing IPP experience with geothermal as strong focus; (iii) the largest unsubsidized solar PV market but only 5% access to electricity in rural areas; and (iv) the potential that the Kenyan experience provides a strong regional model for others to follow. The Government of Kenya confirmed its interest in participating in the program and sent a letter to that effect to the SREP Sub-Committee with the completed questionnaire on August 12, 2010.

### ***PREPARATORY ACTIVITIES***

6. Since selected as a SREP pilot country, the Government of Kenya, supported by the MDBs, has undertaken a number of preparatory activities, in particular: (i) participation in the SREP Sub-Committee Meeting and the first SREP Pilot Country Meeting in Washington, DC in November 2010, and (ii) the MDB Scoping Mission during which the responsible agency for SREP programming was identified, Task Force and Consultative Group for the preparation of SREP were respectively nominated, and consultations with national stakeholders were held.
7. In November 2010, two members from the energy sector in Kenya attended the SREP Sub-Committee Meeting and the first SREP Pilot Country Meeting in Washington, DC, which was held in conjunction with other CIF Trust Fund and Sub-Committee Meetings. During the week, the delegation had opportunities to gain a greater understanding of the SREP financing modalities, operational guidelines as well as the required procedures for the Investment Plan preparation and implementation.
8. From February 7 to 11, 2011, an MDB Scoping Mission visited Kenya. The objective of the Scoping Mission was to launch the preparation of the SREP Investment Plan, including: (i) discussing the programming and financing modalities; (ii) collecting information on on-going and planned renewable energy initiatives; (iii) clarifying the institutional arrangements for the Investment Plan preparation; and (iv) agreeing on a timeline and resources required for the preparation. The Scoping Mission was led by the WB and included representatives from the AfDB and the IFC. The Scoping Mission was also joined by observers from the following institutions: the Department for International Development (DFID), European Investment Bank (EIB), Japan Bank for International Cooperation (JBIC), and the United Nations Environmental Programme (UNEP).
9. The Scoping Mission had extensive discussions with the Government team led by Permanent Secretary, the Ministry of Energy as well as with representatives from the Ministry of Finance, the Prime Minister's Office, the Geothermal Development Company (GDC), the Kenya Power and Lighting Company Ltd (KPLC), the Kenya Electricity Transmission Company Ltd (KETRACO), the Kenya Electricity Generating Company Ltd (KenGen), the Rural Electrification Authority (REA), and the Energy Regulatory Commission (ERC). The Scoping Mission also benefited from the consultations it had with private sector organizations and civil society organizations including the Kenya Private Sector Alliance (KEPSA), the Kenya Association of Manufacturers (KAM), and the Kenya Institute for Public Policy Research and Analysis (KIPPRA). The Scoping Mission also actively engaged energy sector development partners, including the Agence Française de Développement (AFD), the Japan International Cooperation Agency (JICA), the United Nations Development Programme (UNDP), UNEP, US Agency for International Development (USAID), and Deutsche Gesellschaft fuer Internationale Zusammenarbeit (GIZ), who provided valuable inputs.

10. The Scoping Mission found the Government committed to mitigate and adapt to climate change by broadening renewable energy and is capable of preparing a SREP Investment Plan. Kenya has National Climate Change Response Strategy (NCCRS), which covers climate change mitigation and adaptation measures, and efforts are now being made to implement the actions identified in the Strategy. The NCCRS as well as various policy and regulatory measures implemented in the energy sector also identify the need to accelerate the development of renewable energy resources with which Kenya is abundantly endowed. Moreover, the Government is planning to establish Green Energy Fund, which will address the issues of high upfront cost and human resource constraints in renewable energy development. To coordinate and effectively implement these measures, the Government has been strengthening institutional arrangements. Climate Change Coordination Unit in the Office of the Prime Minister coordinates and ensures that policy development and implementation is effective and consistent across ministries. The Green Energy Task Force was set up in 2010 to ensure the expansion of green and clean energy. There is also a Directorate in the Ministry of Energy dedicated to renewable energy development.
11. The Scoping Mission agreed with the Government, among others, (i) the institutional arrangements for preparing the Investment Plan, and (ii) an indicative schedule and key actions that need to be taken. The responsible agency for the preparation is the Ministry of Energy. The SREP focal points are Acting Director, Renewable Energy, Ministry of Energy and Deputy Manager, Corporate Planning and Strategy, GDC. There will be SREP Task Force consisting of representatives from the Ministry of Finance, GDC, KETRACO, KPLC, KenGen, ERC, and REA. To ensure consultative process for the SREP preparation and implementation, Consultative Group involving private sector and civil society organizations will be established, including representatives from: National Environment Management Authority (NEMA), KEPSA, National Task Force on Accelerated Development of Clean Energy, KIPPRA, and civil society organizations. The key milestones in the tentative schedule agreed with the Government are as follows:
- End-March 2011            First draft of the Investment Plan (IP)
  - April/May 2011            External review of the IP
  - April/May 2011            Web-based public consultations on the draft IP
  - May 2011                    Joint Mission
  - May 2011                    Finalization of the IP
  - May/June 2011            Endorsement of the IP by AfDB and the World Bank Group
  - June/July 2011            Submission of the IP to the SREP Sub-Committee
12. Following the Scoping Mission, the Government and the MDBs have been working closely, especially to finalize and follow-up on the action items agreed in the Aide Memoire, to process the advance grant, and to prepare the TORs for the Joint Mission. The Government has submitted a draft grant request for Phase 1 activities, which is being reviewed by the MDBs. The grant will support, among others, the write up of the Investment Plan and the consultation process. Some activities may be pre-financed by the Government and will be reimbursed once the grant funds will become available.

## ***JOINT MISSION ACTIVITIES***

### **Objective of the Joint Mission**

13. The objective of the Joint Mission (“the Mission”) is to collaborate with the Government of Kenya in developing an Investment Plan for investments to be implemented that are consistent with the overall SREP objectives and meet the investment criteria for programming priorities under the SREP.

### Scope of the Joint Mission

14. In consultation with stakeholders, the Mission will (i) validate the suggested investment priorities, (ii) collect all the necessary elements to ensure the preparation of an advanced draft of the Investment Plan by the GoK, and (iii) help GoK develop investment concept briefs of the projects that will be implemented under Phase 2.
15. **Validation of the Investment Priorities.** The Mission will collectively validate the strategic investment priorities for the scaling-up of renewable energy in Kenya. This work will be done through the following steps:
- Before the Mission, the Government will prepare a first draft of the Investment Plan, undertaking the following steps: (i) assess electricity demand and needs; (ii) assess the renewable resource potential; (iii) construct and analyze the supply cost curve; (iv) define the investment objectives; (v) select technologies and business models; (vi) estimate investment and operating costs; (vii) identify the financing instruments; (viii) review the adequacy of policy, regulatory, and legal framework for renewable energy development; (ix) propose institutional/organizational arrangements for implementation; (x) establish capacity-building needs; (xi) assess risks and design mitigation measures; and (xii) develop the financing plan.
  - As part of the Mission, and during a technical workshop<sup>1</sup>, the Government will present the proposed investment priorities and the outcomes of discussion with national stakeholders.
  - During the Mission, a series of meetings will be held to discuss with stakeholders the proposed investment priorities and pre-identify projects for implementation under Phase 2 of the Investment Plan.
16. **Preparation of an Advanced Draft of the Investment Plan.** MDBs will support the Government of Kenya in drafting the Investment Plan. For this purpose, a small group composed of MDBs staff and members of the SREP Task Force in Kenya will work together to draft the document, in parallel with other mission activities. The drafting of the document will be continued during the weeks following the Mission by the same group. In accordance with the “SREP Programming Modalities and Operational Guidelines,” a suggested structure of the Investment Plan is as per *Annex 1*.
17. **Development of Investment Concept Briefs.** The Investment Plan will need to include investment concept briefs on individual projects to be supported under Phase 2. The investment proposals should address the criteria in *Annex 2* as appropriate. A suggested outline for an investment concept brief is attached in *Annex 3*.

### Roles and Responsibilities of the Government and the MDBs

18. The Mission will be led and hosted by the Government of Kenya under the leadership of Permanent Secretary, the Ministry of Energy. The Government has decided to share the tasks among the members of the SREP Task Force as in the Table 1 below. In addition, the implementing agencies of Phase 2 projects have been tasked to prepare draft investment concept briefs to facilitate discussions during the joint mission.

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<sup>1</sup> The Terms of Reference of the workshop will be developed by the SREP Task Force at least 15 days before the beginning of the Joint Mission.

**Table 1: Roles of SREP TF**

Task 1: First draft of the Investment Plan	SREP TF (MOE)
Task 2: Country context	SREP TF (MOE)
Task 3: Renewable energy sector context	SREP TF (MOE)
Task 4: National energy roadmap	SREP TF (MOE)
Task 5: Program description (incl. technology deployment, capacity building and co-benefits analysis)	Implementing Agencies
Task 6: Financing Plan and Instruments	SREP TF (MOF, MOE)
Task 7: Additional development activities	SREP TF (MOE)
Task 8: Implementation and Risk analysis	SREP TF (MOE, MOF)
Task 9: Monitoring and Evaluation	SREP TF (MOE)
Task 10: Investment concept briefs	Implementing Agencies
Task 11: Strategic Environmental Assessment (SEA)	SREP TF (MOE) and Implementing Agencies
Task 12: Logistical support (Meeting appointment, consultation arrangements, equipment, etc.)	SREP TF (MOE)

19. The AfDB, IFC, and WB will participate in the Mission. The WB is responsible overall for the Mission, with support from the AfDB and the IFC. Following discussions between the three organizations, it was agreed that the responsibilities would be shared as follows:

**Table 2: Roles of MDBs**

WB	<ul style="list-style-type: none"> <li>(i) Prepare the Mission overall – the workshop + the series of meetings + reporting;</li> <li>(ii) Lead the write up (support) of the Investment Plan;</li> <li>(iii) Lead the development of the M&amp;E framework;</li> <li>(iv) Lead the SEA;</li> <li>(v) Lead the write up of the internal MDB report;</li> <li>(vi) Ensure finalization of the Investment Plan and its submission to SREP Sub-Committee following the Mission, as per the timeline defined in para 11.</li> </ul>
AfDB	<ul style="list-style-type: none"> <li>(i) Support the preparation of the Mission and the reporting;</li> <li>(ii) Lead the write up of the Aide Memoire;</li> <li>(iii) Support the preparation of the Investment Plan, the M&amp;E framework, the SEA and the internal MDB report.</li> <li>(iv) The private sector arm of the AfDB will assist the IFC in mobilizing the private sector.</li> </ul>
IFC	<ul style="list-style-type: none"> <li>(i) Mobilize the Private Sector before, during and after the Mission + reporting;</li> <li>(ii) Ensure close linkages with the ongoing IFC-funded activities on promotion of renewable energy investments in Kenya;</li> <li>(iii) Support the finalization of the Aide Memoire and the Investment Plan.</li> </ul>

## Consultations with Stakeholders

20. During the Mission, consultations with key stakeholders in the country will be held, including national institutions/authorities, development partners, CSOs, local communities and the private sector. Consultation workshops as well as a series of meetings will be organized as part of the

Mission to identify concrete opportunities for investment that could lead to large-scale development of renewables. Field visits may also be organized. The details will be further defined in the coming weeks.

21. Consultations with stakeholders, already initiated during the scoping mission, should help strengthen national ownership, mobilize co-financing for SREP investments, harmonize support to public policies and promote complementarity with ongoing or planned activities. Additional financial resources mobilized to complete SREP funding will be included in the Investment Plan.
22. The Mission endeavors to consult the following actors, either through meetings (group or bilateral), or as part of the planned technical workshop:

**National Institutions:**

- MOE, MOF, OPM, ERC, REA, GDC, KPLC, KenGen, KETRACO, and National Task Forces.

**Private Sector Organisations:**

KEPSA, Renewable Energy Ventures, Geothermal sponsors, Mini-hydro sponsors incl. tea and sugar, Biomass sponsors – incl. agribusiness, Co-generation / Combined Heat and Power, Commercial banks, Private equity funds, Chamber of Commerce.

**Civil Society Organisations:**

- KIPPRA, Kenya Green Energy Foundation.

**Development Partners:**

- AFD, DFID, EIB, GIZ, JICA, JBIC, KfW, UNDP, UNEP, USAID,

**COMPOSITION OF THE MISSION**

23. The mission will consist of many experts from the WB, the AfDB, and the IFC, supported by a few consultants supporting the Phase 1 activities. The areas of expertise include:
  - Energy Specialist
  - Renewable Energy Specialist
  - Energy Economist
  - CIF/SREP Coordinator
  - Climate Change Economist
  - Private Sector Specialists
  - Country Economist
  - Power Engineer
  - Social Development / Gender Specialist
  - Monitoring and Evaluation Specialist
  - Financial Specialist
  - Program Assistant

The detailed roles of the Mission participants, including the Government, are available in *Annex 4*.



24. In addition to MDBs experts and Government staff, the mission will be based on the broad participation of national stakeholders. The UN System will be closely associated to the mission. This broad participation is designed to ensure ownership of the program and support its implementation by the Government, national stakeholders and development partners.

### ***MISSION SCHEDULE***

25. A preliminary schedule is proposed in Table 3 below for the mission activities. This calendar will be further refined in the coming weeks and specific agendas will be developed for the workshop, working groups, various meetings.

**Table 3: Preliminary Schedule of the Joint Mission**

	Day 1	Day 2	Day 3	Day 4	Day 5	Weekend	Weekend
<i>AM</i> 8:30 to 12:30	(public holiday)  Mission arrival	Meeting of the Mission Core Team	Kick-off meeting with Ministry of Finance & GoK	Workshop (to include all stakeholders):  <ul style="list-style-type: none"> <li>•Opening</li> <li>•Presentation of the SREP</li> <li>•Presentation of the proposed strategic priorities</li> <li>•Discussions</li> </ul>	Workshop (to include all stakeholders):  Preparation of a workshop report and continued discussions on investment priorities and project concepts	Field visits	Field visits
<i>PM</i> 14:30 to 17:00	(public holiday)	Meeting of MDBs and GoK SREP Focal Point persons	Working session with GoK SREP Task Force	Workshop: Working groups (to include all stakeholders)	Meeting MDBs/SREP TF to discuss workshop achievements and prepare for the series of meetings		
19:00	<i>Meeting of the Mission Core Team</i>	<i>Meeting of the Mission Core Team</i>	<i>Meeting of the Mission Core Team/ Write Up</i>	<i>Meeting of the Mission Core Team /Write Up</i>	<i>Meeting of the Mission Core Team /Write Up</i>		
	Day 6	Day 7	Day 8	Day 9	Day 10		
<i>AM</i> 8:30 to 12:30	Consultations with key stakeholders:  <ul style="list-style-type: none"> <li>• National and local authorities</li> <li>• Development Partners</li> </ul>	Drafting of the mission Aide Memoire  Work on the SREP Investment Plan	Drafting of the mission Aide Memoire  Write Up of the SREP Investment Plan	Finalization of the mission Aide Memoire  Finalization of the draft SREP Investment Plan including the outlines of investment concept briefs	Distribution of the mission Aide Memoire to GoK		
<i>PM</i> 14:30 to 17:00	Consultations with key stakeholders:  <ul style="list-style-type: none"> <li>• Civil Society</li> <li>• Private Sector</li> </ul>	Work on the SREP Investment Plan	Finalization of the mission Aide Memoire  Meeting with WB Country Director	Finalization of the draft SREP Investment Plan including the outlines of investment concept briefs	Wrap-up Meeting with GoK to review Aide Memoire and discuss the roadmap until the IP submission		
19:00	<i>Meeting of the Mission Core Team</i>	<i>Meeting of the Mission Core Team</i>	<i>Meeting of the Mission Core Team</i>	<i>Meeting of the Mission Core Team</i>			

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## **Annex 1: Suggested Structure for the Investment Plan**

### **I. Proposal Summary (2 pages)**

- Objectives
- Expected outcomes
- Program criteria, priorities and budget

### **II. Country Context (3-4 pages)**

- Energy sector description (market structure, demand supply, and dispatch composition, electricity cost and pricing) incl. renewable energy status
- Gap/barrier analysis; needs assessment

### **III. Renewable Energy Sector Context (3-4 pages)**

- Analysis of RE options (technology, cost, mitigation potential, barriers)
- Government plans or strategy for the sector (willingness to move towards renewable energy investments, existing or envisioned policy, regulation, plans, and resource allocation)
- Institutional structure and capacity (technical, operational, financial, equipment supply, information)
- Role of private sector and leverage of resources
- Ongoing/planned investment by other development partners

### **IV. Contribution to National Energy Roadmap (2 pages)**

- Likely development impacts and co-benefits of SREP investment
- How SREP investment will initiate a process leading towards transformational low carbon growth

### **V. Program Description (6-8 pages)**

- Capacity building and advisory services
- Investment preparation activities
- Technology deployment investments
- Parallel activities to be funded by other development partners
- Environmental, social and gender co-benefits

### **VI. Financing Plan and Instruments (3-4 pages)**

- Budget envelop for investments
- Costs and sources of funding
- SREP assistance (grant, concessional debt, etc.)
- Recipients of funding

### **VII. Additional Development Activities (2-3 pages)**

- Leverage complementary co-financing with other development partners such as bilaterals, private sector, and financial institutions

### **VIII. Implementation Potential with Risk Assessment (2 pages)**

- Country/regional risks - institutional, technology, environmental, social, financial
- Absorptive capacity for SREP and leveraged resources

#### **IX. Monitoring and Evaluation (1/2 page)**

- Results framework table
- Process for information sharing and lessons learnt (new requirement from SREP donors)

#### **Annexes**

Information should be included in annexes on the following areas:

- assessment of country's absorptive capacity
- stakeholder consultations
- co benefits
- existing activities in the field of renewable energy, particularly activities of other development partners

## Annex 2: Criteria for Investments

As stipulated in the “SREP Programming Modalities and Operational Guidelines,” briefs for investment should address the following criteria, as appropriate. It is recognized that a particular investment may not address all the criteria.

- a) **Increased installed capacity from renewable energy sources:** A high priority for most low income countries is expanding their generation capacity in order to ramp up modern energy use and energy access. Therefore, SREP-funded investments should result in increased MW from renewable energy, as well as increased energy (GWh) per capita in the country.
- b) **Increased access to energy through renewable energy sources:** SREP may support grid extensions and decentralized energy systems with a view to expanding the percentage of the population with access to non-fossil-fueled electricity. Investment proposals should demonstrate how the investments are part of the Government’s long term commitment to increasing energy access.
- c) **Low Emission Development:** SREP may support the use of renewable energy technologies for electricity generation and services to replace fossil fuel technologies that would be deployed in a business-as-usual scenario aimed at substantially increasing commercial energy use in low income countries. In particular, benefits from SREP investments will often arise from “leap-frogging” technologies, in which low income countries will be assisted to mainstream renewable energy technologies into the overall energy system.
- d) **Affordability and competitiveness of renewable sources:** Affordability is essential for increasing access and for ensuring the long term renewable energy market development. SREP funding should address clearly-defined cost barriers to adoption of renewable energy technologies, such as connection costs for rural consumers, higher capital costs of new technologies, transmission costs related to grid-connected renewables, and risk adjusted rates of return sought by investors.
- e) **Productive use of energy:** SREP programs should promote the generation and productive use of energy.
- f) **Economic, social and environmental development impact:** Investment proposals for SREP financing should demonstrate the generation of economic, social and environmental benefits.
- g) **Economic and financial viability:** Investment proposals should demonstrate the economic viability of investments and the financial viability with the inclusion of time bound SREP resources.
- h) **Leveraging of additional resources:** Activities should maximize the leverage of funds from other partners.
- i) **Gender:** SREP investments should seek to strengthen the capacity of women to be active participants in the economic sector and avoid negative impacts on women.
- j) **Co-benefits of renewable energy scale-up:** SREP investments should include decreased air pollutants from energy production and consumption as well as the potential to reduce stress on forest resources. Investments and activities should elaborate on the potential positive effects on air quality and natural resource management through the adoption of renewable energy technologies.

### **Annex 3 : Suggested Outline for an Investment Concept Brief**

For each project to be implemented under the Investment Plan, an investment concept brief (maximum two pages) will be prepared as part of the Annex to the Investment Plan.

A suggested outline of an Investment Concept Brief includes:

- Problem statement (1-2 paragraphs)
- Proposed contribution to initiating transformation (1-2 paragraphs)
- Implementation readiness (1-2 paragraphs)
- Rationale for SREP financing (1-2 paragraphs)
- Results indicators
- Financing plan
- Project preparation timetable
- Requests, if any, for investment preparation funding

#### Annex 4: SREP Government core team and Joint-Mission MDB Team Composition

Note: Not all MDB experts will attend the mission at the same time; areas of expertise will be used at best to complement each other. It is understood that the Government is leading the mission and that the MDBs and other development partners will provide support.

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KPLC	Eng. Joseph Njoroge	Power Distribution	TBC	TBC	Y
REA	Eng. Zachary Aiyeko	Rural Energy	TBC	TBC	Y



<b>MDB's</b>					
<b>Institution</b>	<b>Name</b>	<b>Expertise</b>	<b>E-mail</b>	<b>Telephone</b>	<b>Kenya based</b>
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**Annex 5: Roles and Responsibilities of MDBs during Phase 1**

<b>AfDB / WB / IFC</b>		
<ul style="list-style-type: none"> <li>- Review draft Investment Plan and ensure it responds to guidelines' requirements</li> <li>- Review and analysis of business plans from potential sponsors</li> <li>- Ensure linkages with ongoing or planned energy projects in Kenya</li> <li>- Contribute to the write up of the <i>Aide Mémoire</i> and the MDBs' report</li> <li>- Review Project and Program Concepts, including the financing instruments being proposed</li> </ul>		
<b>WB</b>	<b>AfDB</b>	<b>IFC</b>
<ul style="list-style-type: none"> <li>- Prepare the Mission overall – the workshop, plus the series of meetings and reporting;</li> <li>- Lead the write-up of the Investment Plan</li> <li>- Lead the coordination of SREP Activities, providing guidance and directions on SREP implementation</li> <li>- Lead the Development of the M&amp;E Framework</li> <li>- Lead the preparation (support to MoE) of the SEA</li> <li>- Ensure finalizations of the Investment Plan and its submission to the SREP Sub-Committee</li> <li>- Supervise the Environment and Social Analysis of the Investment Plan</li> </ul>	<ul style="list-style-type: none"> <li>- Support the Preparation of the Mission and the Reporting</li> <li>- Lead the write-up of the Aide Memoire</li> <li>- Support the preparation of the Investment Plan, the M&amp;E framework, the SEA and the internal MDB report.</li> <li>- Assist and support IFC in mobilizing the Private Sector.</li> </ul>	<ul style="list-style-type: none"> <li>- Mobilize Private Sector before, during and after the Mission</li> <li>- Ensure close linkages with the ongoing IFC-funded activities on promotion of renewable energy investments in Kenya</li> <li>- Support the finalization of the Aide Meoire and the Investment Plan</li> </ul>