

**FIP – Burkina Faso
Joint Mission
Terms of Reference**



***FOREST INVESTMENT PROGRAM
(FIP – Burkina Faso)***

**JOINT MISSION
15 - 25 Feb. 2011
===o TERMS OF REFERENCE o===**



Joint Mission of FIP Burkina Faso
Schedule of the Joint Mission to support Burkina Faso in
Designing its Forest Investment Program

1. SUMMARY

Joint Mission Objective: Based on the findings of the stocktaking analysis conducted by the government with MDBs support and consultations with all stakeholders, the main objective of the mission is to elaborate the first draft of the FIP Investment Strategy raising the main investment priorities and related projects ideas

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Dates of Mission: **Proposed date: 15 - 25 Feb. 2011**
Under Burkina Faso Government leadership

2. MISSION OBJECTIVES, OUTPUTS AND PROCESS

To prepare the FIP Joint Mission, a scoping mission was carried out from October 11 to 13, 2010 in Ouagadougou, Burkina Faso. This scoping mission of Multilateral Development Banks (MDBs) was aimed at initiating dialogue with Government and designing all FIP preparatory activities with national officials. The mission led by Government, represented by Mr. Samuel Yeye, Technical Adviser to the Minister of Environment and Livelihoods and designated FIP Focal Point in Burkina Faso, also consisted of World Bank, International Finance Corporation and African Development Bank representatives. It enabled to:

- (i) Discuss the purpose, principles and procedures of the FIP program in Burkina Faso in order to ensure a common understanding and vision of the FIP-Burkina Faso by all stakeholders;
- (ii) Seek stakeholder opinion on the types of activities to be carried out under this program;
- (iii) Collate available analytical, strategic, programming and planning material in the areas of forestry, natural resource management, rural development, climate change, natural disaster management, and all documents likely to provide guidance in devising the Investment Strategy;
- (iv) Identify and agree with Government and AfDB the dates of the Joint Mission, its composition, the role of each institution, the budget, and further steps, notably by focusing on requisite skills, the schedule of the various meetings to ensure full coverage of key issues and by integrating Government's specific needs;
- (v) Agree on the fact that a steering committee involving all stakeholders should be established or that any available mechanism should be used or adapted;
- (vi) Discuss among MDBs on the need to set up an FIP grant, which the Government should apply for.

The Scoping mission thus enabled to:

1. Ensure good understanding of the program by all, and harmonize views to build a common stakeholder vision of FIP preparation in Burkina Faso;

2. Confirm adherence and availability of stakeholders to support the FIP under a transparent information exchange and sharing process;
3. Include FIP in national reference policies (policies, plans, programs and strategies in the area of forestry, National Gender Policy, Forest and Environmental Codes, etc.) so that its activities should bring about policy implementation, especially through enabling instruments;
4. Confirm that the FIP is placed under MECV supervision which will be coordinated by a cross-sectoral and multi-stakeholder committee referred to as REDD+ Committee. Its Terms of Reference, composition and operational guidelines will be spelled out in an order signed by the MECV and submitted to MDB representatives. The deadline for this activity is October 31, 2010;
5. Set the submission date of FIP-Burkina Faso to the FIP-SC in May 2011 for approval during the FIP-SC meeting billed for June 2011;
6. Set up a multi-sectoral standing national technical team of no more than 4 experts to devise project strategy and conceptual notes. Its TORs and operational guidelines will be spelled out in an order signed by the MECV and to be submitted to MDB representatives by October 31, 2010. The team will launch its activities on November 1, 2010 at the latest.
7. Devise the FIP by consolidating Burkina Faso's achievements in the area of forest management, replicating best practices and increasing knowledge (the national forest potential and its actual contribution to national economy; the cost of plant canopy degradation; availability of a multi-scale information and monitoring system; support to further involvement of private stakeholders and organizations; enhancement of forest products and their diversification and better involvement of research);
8. Support Government's REDD efforts thanks to the FIP;
9. Initiate wide dialogue with the civil society (NGOs, environmental protection associations, traditional rulers and religious leaders), notably by relying on decentralization which is implemented since 2004;
10. Better organize and train the private sector for sustainable resource exploitation under the FIP.

Following the preparatory meeting, **an action plan to prepare the first Joint Mission** billed for February 2011 was formulated. The action plan devised and endorsed with the preparatory mission is aimed at ensuring official submission of the FIP in May 2011 for endorsement by the FIP-SC during its June 2011 meeting. It consists of the following four (4) activities:

1. Identifying the profiles of consultants to be hired in order to help the technical team devise the FIP Investment Strategy (forest manager, agro-economist, economic planner, climate change, territorial development, decentralization, governance specialists, environmentalist) and draw up TORs for consultants to be recruited
2. Recruiting consultants (compliance with WB procedures)
3. First draft of the FIP Investment Strategy: February 2011
4. Review meetings (VC/AC) on process status (Government, MDBs): January & February 2011

The Joint Mission objectives are:

- **develop the first draft of the FIP Investment Strategy and validate identified investment priorities and projects with all the stakeholders during the FIP national validation workshop;**
- **ensure wider consultation with all stakeholders;**
- **make recommendations to finalize the FIP Investment strategy and projects concept notes for submission to the FIP/SC in May 2011.**

3. INTRODUCTION/BACKGROUND

Country context

With its geographical position, its tropical climate with drought periods and heavy rainfall, the flooding of the major rivers (Niger, Comoé and Volta), Burkina Faso is characterized by a strong structural vulnerability. This vulnerability is further accentuated by current weather features as well as development choices.

Burkina Faso's economy is essentially based on the primary sector (agriculture, livestock farming, silviculture and fisheries) which accounted for about 40 percent of GDP in 2003. Unfavorable soil climate conditions (low quality of minerals in the soil and insufficient rainfall) and continued soil degradation (due to wind and water-induced erosion) result in poor agricultural output, and Burkina Faso is the lowest performing agricultural country in Africa.

In the face of climate-related crises, Burkina Faso Government has developed numerous policy instruments, planning and action programs that often overlap with very limited implementation. This is further aggravated by the lack of any common vision for all interventions or actions.

Burkina Faso devised the National Adaptation Program of Action (NAPA), the Strategic Framework for the Fight against Poverty (CSLP), the Rural Development Strategy (SDR), the National Action Plan for Desertification Control (PAN/LCD), the National Biodiversity Strategy and Action Plan, the Action Plan for Integrated Water Resource Management (PAGIRE), as well as other instruments aimed at regulating energy, cereal and food security policies.

Legislative and regulatory instruments were also formulated, including the bill on Agrarian and Land Reforms (RAF), the Environment Code, the Forestry Code, the Orientation Law on Pastoralism, the Orientation Instruments on Decentralization, the Orientation Instruments on Water Management and the decree to establish CONASUR. These legislative instruments are quite often incomplete and some too old, without any implementing instruments; hence the need to raise awareness and enforce their implementation. Most international conventions have been signed or ratified, but their implementation remains low.

To address climate change impacts, the government has established the National Council on Environment and Sustainable Development (SP/CONEDD) in charge of promoting environment and sustainable development policies and regulation. Its mission is to ease effective mainstreaming of key environmental management principles into national and sectoral development policies to promote sustainable development. SP/CONEDD is made up of the Focal Point on Climate Change as well as the Designated National Authority (AND) for the Clean Development Mechanism (MDP).

Rural development constitutes a central issue for a sustainable socioeconomic development in Burkina Faso, given the size of the rural population and the contribution of agriculture to GDP. In such a context, the activities for earning income and the returns to these activities in rural areas, will determine the pace of poverty reduction in the short and long term. A key asset for achieving poverty reduction is to achieve equity in access to land. So in June 2009, the Government promulgated by decree, a law relating to a new land regime and land securitization for the rural actors. The law is aimed at ensuring equity in the access to land for all the rural actors; promote investments, increase productivity in the agriculture sector and induce the reduction of poverty in the rural area; consolidate and preserve the social peace; and promote a rationalized and sustainable management of natural resources. The measures planned in the new rural land regime include the provision of land titles; the ceiling of the land size possible to be possessed for some categories of owners; the allocation of land to some vulnerable groups such as small farmers, women, young people, poor people, and livestock producers. Several ongoing projects, funded by the Government and or his partners contribute to (i) build capacities; (ii) protect ecosystems and biodiversity; (iii) restore the vegetal cover and soil fertility; (iv)

improve the living conditions; (v) support environmental education; (vi) capitalize experiences ; (vii) support economic small projects to fight poverty.

The FIP strategy will be built on those ongoing or recently closed projects listed below:

Project	Amount	Duration	Main activities
PAGREN (Projet d'Appui à la gestion participative des ressources naturelles dans la région des hauts Bassins)	Gvt: 388.785.714 FCFA Beneficiaries: Donor (Lux Dev): 3 907 358 085 FCFA Total: 4 661 629 FCFA	2006-2011	<ul style="list-style-type: none"> ▪ Participatory forest management ▪ Capacity building ▪ Peri urban forest protection ▪ Local planning
PROGEREF (Projet de gestion du cadre des ressources forestières dans la région du Sud Ouest)	Gvt: 892 765 000 FCFA Beneficiaries: 402 538 FCFA Donor (ADF) : 10 203 230 000 FCFA Total:	2004-2010	<ul style="list-style-type: none"> ▪ Forest mapping ▪ River banks reforestation ▪ Income generating activities for women
PLCE-BN (Projet de lutte contre l'ensablement)	Gvt : 892 765 000 FCFA Beneficiaries : Donor (AFDB) : 10 203 030 000 FCFA Total : 11 498 333 000 FCFA	2005-2010	<ul style="list-style-type: none"> ▪ Capacity building ▪ Sustainable Land Management ▪ Reforestation
PROGEPAF/CO (Projet de Gestion Participative et Durable des Forêts dans la Province de la Comoé)	Gvt : 250 000 FCFA Beneficiaries : Donor (Japan): Total : 1.770.000.000 FCFA	2007-2012	<ul style="list-style-type: none"> ▪ Forest mapping ▪ Capacity building for communities ▪ Sustainable forestry
ARSA (Projet Amélioration des Revenus et de la Sécurité Alimentaire pour les groupes vulnérables)	Gvt : Beneficiaries : Donor (UNDP): 400 000 000 FCFA Total : 400 000 000 FCFA	2006-2010	<ul style="list-style-type: none"> ▪ Non woody Forest product promotion ▪ Communities Capacity building
Support to MECV / Direction des Etudes et de la Planification (DEP) for environmental national database	Gvt : Beneficiaries : Donor (WBI): Total :	2009	<ul style="list-style-type: none"> ▪ Support for environmental data collection and indicators
PASE (Projet d'Accès aux Services Energétiques sub component :« Gestion participative par les communautés de base des aménagements forestiers »)	Gvt : 382 000 FCFA Beneficiaries : Donor : 3 566 600 000 FCFA Total : 3 949 220 000 FCFA	2008-2013	<ul style="list-style-type: none"> ▪ Forest management Plan ▪ Government staff and communities training
NAPA (National Program for Adaptation to climate change)	Gvt : , Beneficiaries : Donor (GEF): 10 875 000 FCFA Total : 10 875 000 FCFA	2009	<ul style="list-style-type: none"> ▪ Adaptation sub projects
CPP (Country Partnership Program) for Sustainable Land Management	Gvt : Beneficiaries : Donor (GEF, IFAD,UNDP,WB): 13 M US\$ for 4 components Total (with co financing): 115 M US\$ for 4 components	2009-2015	<ul style="list-style-type: none"> ▪ Innovative techniques for sustainable restoration and use of land, co-management of natural resources, and participation of all stakeholders ▪ Policies reforms to support SLM ▪ Land degradation monitoring systems

			<ul style="list-style-type: none"> Integration of PRS /SLM priorities in local development plans and in all planning tools
NATCOM (Second National Communication on Climate Change)	Gvt : 25 637 500 FCFA Beneficiaries : Donor (GEF) : 202 500 000 FCFA Total : 228 137 500 FCFA	2006-2010	<ul style="list-style-type: none"> National Data update GIS inventory 2004
PAGEN (Projet de Partenariat pour l'Amélioration de la Gestion des Ecosystèmes Naturels)	Gvt : 1 344 500 000 FCFA Beneficiaries: Donor (GEF) : 5 550 000 000 FCFA Total: 6 894 500 000 FCFA	2003-2008	<ul style="list-style-type: none"> Communities capacity building Park infrastructures Bushfire fight
ECOPAS/ Parc W (Projet Ecosystème Protégé en Afrique Soudano Sahélienne Composante Nationale Burkina Faso)	Gvt : 75.720.000 FCFA Beneficiaries : Donor (GEF) : 2.574.280.000 Total : 2.650.000.000 FCFA	2001-2008	<ul style="list-style-type: none"> Regional concertation on Natural Resources Management Biodiversity Communities capacity building Park infrastructures Building Knowledge and Capitalization of good practices
PGDRN (Projet de Gestion Durable des Ressources Naturelles)	Gvt : Beneficiaries : Donor (UNDP) : 132 311 000 FCFA Total: 132 311 000 FCFA	2006-2008	<ul style="list-style-type: none"> Support to Ministry of Environment for communication activities
Projet Front de Terre	Gvt : 50 000 000 FCFA	2007	<ul style="list-style-type: none"> Land rehabilitation (105ha)

Source: MECV, 2009 and 2007 Annual Reports

The Forest Investment Program (FIP) is one the targeted programs of the Strategic Climate Fund set up under the Climate Investment Funds (CIF). The FIP sets out to **catalyze policies and measures as well as mobilize funds to reduce deforestation and forest degradation and to promote improved sustainable forest management** that leads to of greenhouse gas (GHG) emission reductions, protection of carbon reservoirs and poverty alleviation. The FIP would not in itself provide the incentives presently necessary to significantly reduce GHG emissions, but would enable pilot countries to leverage such incentives if established under a UNFCCC forest sector promotion and consolidation mechanism.

The main purpose of the FIP is **to support developing countries' REDD-efforts**, providing up-front bridge financing for readiness reforms and public and private investments identified through national REDD readiness strategy building efforts, while taking into account opportunities to help them adapt to the impacts of climate change on forests and to contribute to multiple benefits such as biodiversity conservation, protection of the rights of indigenous peoples and local communities, poverty reduction and rural livelihoods enhancements. The FIP will finance efforts to address the underlying causes of deforestation and forest degradation and to overcome barriers that have hindered past efforts to do so.

In Burkina Faso, REDD+ activities are at their early stage, and the Government just established the coordinating committee which will be the same for the FIP. In the context of the preparation of the second national communication, the carbon estimation calculation is ongoing the results are not published, we expected have more information during the Joint Mission. This information will be very important during the discussion that will be held during the Joint Mission.

The FIP shall be designed to achieve four specific objectives:

- To initiate and facilitate steps towards **transformational changes** in developing countries forest related policies and practices;
- **To pilot replicable models** to generate understanding and learning of the links between the implementation of forest-related investments, policies and measures and long-term emission reductions and conservation, sustainable management of forests and the enhancement of forest carbon stocks in developing countries. By committing to apply a priori and ex post impact assessment of programs and projects, the FIP will ensure that the outcomes and effectiveness of FIP-supported interventions in reducing deforestation and forest degradation can be measured;
- **To facilitate the leveraging of additional financial resources for REDD**, including through a possible UNFCCC forest mechanism, leading to an effective and sustained reduction of deforestation and forest degradation, thereby enhancing the sustainable management of forests; and
- **To provide valuable experience and feedback in the context of the UNFCCC deliberations on REDD.**

To seek to achieve the objectives above, the FIP will support and promote, *inter alia*, investments in the following areas:

- **Institutional capacity, forest governance and information**, such as: implementation of systems for forest monitoring, information management and inventory; support for legal, financial and institutional development including forest law enforcement, cadastral mapping and land tenure reform; removal of perverse incentives favoring deforestation and forest degradation; cross-sectoral and landscape based planning exercises; transfer of environmentally sound technology; and building capacities of indigenous peoples and local communities;
- **Investments in forest mitigation measures, including forest ecosystem services** such as: forest conservation; promotion of payments for environmental services and other equitable benefit-sharing arrangements; restoration and sustainable management of degraded forests and landscapes; afforestation and reforestation on previously deforested land; restructuring of forest industries and promotion of company-community partnerships; forest protection measures; improved land management practices; and promotion of forest and sustainability certification;
- **Investments outside the forest sector necessary to reduce the pressure on forests** such as: alternative livelihood and poverty reduction opportunities; alternative energy programs; agricultural investments in the context of rationalized land-use planning; and agricultural intensification including agro-forestry.

Burkina Faso was approved by the FIP Sub-Committee Expert Group to become one of the FIP pilot countries on account of its participatory management of forest resources and sharing of related experience with other countries. In March 2010, this choice was endorsed by the FIP Sub-Committee. In May 2010, Burkina Faso Government confirmed interest in FIP by sending a Confirmation Letter and a completed questionnaire to the FIP Sub-Committee.

Thus, Multilateral Development Banks (MDBs) have organized themselves to support the Government through consultations with all the stakeholders – United Nations bodies, bilateral partners, the private sector and civil society organizations – in order to implement the readiness process of the investment strategy likely to bring about FIP development.

FIP development therefore involves the following steps:

- Setting up of the multi-sectoral standing technical team
- FIP Preparation
 - Analytical work and identification of investment priorities
 - Investment Strategy formulation
 - Validation of Investment Strategy during a national workshop (Joint Mission(s))
 - Project formulation and FIP finalization
 - FIP Submission to the FIP-SC for endorsement
 - Project finalization after FIP approval
- FIP Implementation
 - Implementation of FIP projects

The readiness process draws on both the analytical work and Joint Mission(s) to help Burkina Faso prepare its Forest Investment Program as presented in Table1.

Table1: Summary of the main phases and activities to be carried out for FIP development in Burkina Faso

Activities	Who? / When?	2010			2011								
		Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June	July	Aug	Sept.
INSTITUTIONAL ANCHORING OF THE FIP TO MECV													
Setting up of a multi-sectoral and multi-stakeholder committee dubbed REDD+ Committee for FIP coordination	Ministerial Order of MECV – to be signed by October 2010												
Setting up of a standing technical multi-sectoral team (TT) for FIP development	Ministerial Order of MECV – to be signed by 10/31/10												
Deliberations of the FIP Technical Team	Beginning on 11/01/2010 at the latest												
FIP PREPARATION													
Analytical work and identification of investment priorities and Investment Strategy formulation	Technical Team + consultants: first draft of the FIP Investment Strategy in February 2011												
Review meeting (VC/AC) on the status of the process	Government, MDBs - January 2011												
Review meeting (VC/AC) on the status of the process	Government, MDBs – January 2011												
Validation of the investment strategy during a national workshop	MECV / national stakeholders / MDB Joint Mission												

Project concept development / investment programs and FIP finalization Investment Strategy	Technical Team												
Submission of the FIP Investment Strategy to FIP/SC for endorsement	Government												
Meeting of the FIP/SC for approval of the FIP Investment Strategy	FIP/SC – June 2010												
FIP PROJECT IMPLEMENTATION													
Project formulation and implementation / FIP Investment Programs	Government – REDD+ Committee												

4. SCOPE OF WORK

a) Responsibilities during the first Joint Mission

This first Joint Mission sets out to help Burkina Faso Government devise its FIP Investment Strategy through wide consultation, dialogue with major stakeholders and analysis of key development policies, strategies and plans.

The Joint Mission activities will be carried out under the overall leadership of the Burkina Faso Government represented by the Ministry of Environment. MDBs will provide specific and complementary support to the Government. The MDB FIP lead agency in Burkina Faso is the World Bank.

The International Finance Corporation (IFC) in December 2010 organized a meeting to decide on its intervention strategy in the FIP programs in the Africa region. The meeting resulted in the decision not to participate in the Forest Investment Program in Burkina Faso.

Following audio-conference with the government and MDBs, it was agreed to share responsibilities between MDBs as follow:

- **The World Bank** will ensure and lead the following responsibilities: support the (i) Government request for PPF, (ii) achievement of agreed analytical works, (iii) elaboration of the investment strategy and project ideas, (iv) realization of the Strategic Environmental Assessment and (v) procurement and fiduciary assessments, and (vi) mobilization and integration of private sector
- **The African Development Bank** will ensure and lead the following activities: consultative process and ownership of all stakeholders: (i) participation of main stakeholders to all process; (ii) organization and reporting on all meetings organized with stakeholders, (iii) integration of stakeholders point of view in the Investment strategy; and (iv) integration of gender issues in the Investment strategy;

Mission responsibilities will hinge on results from the inventory and analysis conducted on relevant areas such as forestry, natural resource management, rural development and climate change. It will also entail analysis of policies, strategies (PRSP, NAPA and PANLCD), plans, budgets and programs / activities. MDBs can provide assistance in furthering the analysis and identifying major shortcomings and bottlenecks likely to thwart sustainable forest management in Burkina Faso.

The mission shall examine these priorities and ensure that they are validated by the Government. The validation process done during a national workshop will focus on:

- **institutional analysis**, confirmation of key stakeholders, definition of their roles and responsibilities, and opportunities for use of the resources of the Dedicated Grant Mechanism under the FIP; (Lead: AfDB)
- possible identification of an additional analysis of **shortcomings and obstacles**; (Lead: WB)
- **recommendations in terms of priority areas** to mainstream sustainable forest management into development plans and national policies and ensure involvement by all stakeholders, especially the civil society and private sector. (Lead: WB)

b) Key Joint Mission activities

During the first Joint Mission, MDBs will focus on:

- wide consultations with key stakeholders; (lead: AfDB)

- agreements on FIP priority sectors and activities; (lead: WB)
- Government assistance in finalizing the Investment Strategy. (lead: WB)

1 Wide consultations with key stakeholders (lead AfDB)

The mission shall consult the following stakeholders:

National institutions:

- Ministry of Environment and Quality of Life;
- Ministry of Agriculture, Water Resources and Fisheries;
- Ministry of Livestock;
- Ministry of Economy and Finance;
- Ministry of Energy;
- Ministry of Territorial Administration and Decentralization;
- Ministry of Trade, Enterprise Promotion and Handicrafts;
- Ministry of Secondary and Higher Education and Scientific Research;
- Ministry of Women promotion;
- Ministry of Health;
- Ministry of Infrastructure;
- Ministry of Transport.

Private sector organizations:

- Chamber of Commerce;
- Regional Chambers of Agriculture;
- Wholesalers timber carriers;
- Traders NWFP;
- Banfora Sawmills;
- Dealers hunting areas.

Civil society organizations:

- Coalition of Civil Society on Climate Change (consisting of several associations);
- NGOs and Association of Environmental Protection
- UICN
- The Association of Municipalities of Burkina Faso
- CIFOR
- Tree Aid

National development programs and projects:

- PROGEREF : Projet de Gestion Durable des Ressources Forestières dans les Régions Sud-Ouest, Centre-Est et Est.
- PAGREN : Projet d'Appui à la Gestion Participative des Ressources Naturelles.
- PNGT : Programme National de Gestion des Terroirs.
- PASE : Programme d'Accès aux Services Energétiques.
- PROGEPAF : Projet de Gestion Participative et Durable des Forêts.
- PAFASP : Programme d'Appui aux Filières Agro-sylvo-Pastorales.
- PAPSA : Projet d'Amélioration de la Productivité Agricole et de la Sécurité Alimentaire.

Bilateral and multilateral partners:

- UNDP
- IADF
- AfDB
- European Union Commission
- FDA
- GTZ
- Swiss Cooperation
- Belgian Cooperation
- Danish Cooperation
- Luxemburg Cooperation
- USAID
- Spanish cooperation
- Swedish cooperation
- FAO
- Liptako Gourma
- GEF

2 Agreement on FIP priority sectors and activities (lead WB)

The Joint Mission will help Burkina Faso Government develop and assess the cost of the FIP Investment Strategy for programs and projects to be implemented in compliance with FIP objectives. These programs and projects should meet investment criteria to schedule priorities under the FIP. The Mission will aim to strengthen Government and key stakeholders resolve to prepare the Investment Strategy and will also advise on adequate guidelines for FIP readiness grant applications.

3 Support Government to prepare the FIP Investment Strategy (lead WB)

The Mission sets out to support Burkina Faso Government and key stakeholders in finalizing the draft proposal for the FIP Investment Strategy.

The document will include the following sections¹ and annexes:

SECTIONS:

- | | |
|------------------|-----------------------------------------------------------------------------------------|
| Section 1 | Description of national context and the sector (3 pages) |
| Section 2 | Identification of greenhouse gas reduction opportunities (2 pages) |
| Section 3 | Political and regulatory framework (1-2 pages) |
| Section 4 | Expected co-beneficiaries of FIP investments (1 page) |
| Section 5 | Collaboration between MDBs and other partners (1 page) |
| Section 6 | Identification and rationale of FIP co-sponsored projects and programs (4 pages) |
| Section 7 | Implementation potential with risk assessment (1-2 pages) |
| Section 8 | Financing plan and instruments (half a page) |

ANNEXES

Annex 1: Proposed project and program schedule, including allocation of FIP theoretical resources, an estimate of resources with a leverage effect, projections on the potential for carbon emissions reduction resulting from the two resources, the co-sponsored portfolio, as well as key performance and transformational impact indicators.

Annex 2: A participation plan of stakeholders presenting a relevant evaluation of various groups in the pilot project and shows how these groups have been involved in the design and will be involved in

¹ Details provided in the document entitled *FIP Operational Guidelines* pp. 16-20

implementing the Investment Strategy as well as projects and programs.

Annex 3: Information on how grant funding allocated to indigenous peoples and local communities will be mainstreamed into the Investment Strategy.

Annex 4: FCPF Preparedness / UN-REDD (R-PP) proposal, REDD+ national strategy, action plan or its equivalent (if available)

Annex 5: Voluntary review of the country's Investment Strategy by an expert or peer group (if available)

c) Expected Outcomes of the first Joint Mission

- Aide Memoire describing the process, the key results and recommendations from the first Joint Mission;
- Draft Investment Strategy project to include results from a status analysis, results from consultations before and after the first Joint Mission, and a tentative schedule describing the roles and responsibilities of various stakeholders in implementing the Investment Strategy, including possible subsequent Joint Mission(s).

5. COMPOSITION OF THE MISSION

The mission shall comprise the following experts (please see Annex 1 for a more detailed description of composition of the first Joint Mission and the description of duties):

- | | |
|-------------------------------------------|---------------------------------------|
| - Natural Resources Management specialist | - Agriculture Specialist |
| - Chief Economist | - Transport/Infrastructure Specialist |
| - Rural development Expert | - Social Development Specialist |
| - Forestry expert | - Private Sector |
| - Climate Change Specialist | - Energy Specialist |
| - Public Awareness Specialist | - Biodiversity Specialist |
| - Forest-economist | - Civil Society/Media Specialist |
| - NR Economist | - Decentralization Specialist |
| - Environment Safeguards specialist | - Water Resources Specialist |
| - Social Safeguards specialist | - Procurement specialist |
| - Climatologist | - Fiduciary specialist |
| - Food Security Specialist | |
| - Climate Change Expert | |

The broad stakeholder involvement is aimed at building program ownership and support for FIP implementation by Government, national stakeholders and development partners.

6. WORK PROGRAM/SCHEDULE OF MISSION

A work schedule and a joint mission schedule are presented below (see Tables 1 and 2).

Table 1: Work schedule

OUTCOME	ACTIVITY	ACTIVITY MANAGER	INVOLVED STAKEHOLDERS	SCHEDULE OF ACTIVITIES								
				2010			2011					
				10/10	11/10	12/10	01/11	02/11	03/11	04/11	05/11	
Existence of an order to establish the Standing Secretariat	Setting up of an operational Standing Technical Secretariat (STP) for the FIP	STP	MECV									
Existence of an order to establish the FIP Steering Committee	Setting up of a Steering Committee	STP	MECV									
The profiles of consultants are identified	Identification of profiles of consultants to be recruited to support the technical team in preparing the FIP Investment Strategy	STP	MECV									
Consultants are recruited in compliance with World Bank procedures	Recruitment of consultants in compliance with WB procedures	STP	MECV, MDBs									
The strategy is drafted	Drafting of the strategy	STP	Government, MDBs									
The first Joint Mission is organized	Organization of the first Joint Mission	STP	Government, MDBs									
The FIP strategy and project ideas are submitted to the FIP-SC	Submission of the FIP strategy and project ideas	STP	Government, MDBs									
FIP documents are posted on websites	Posting on websites	FIP-SC	Government, MDBs									
The FIP + CN is drafted	Drafting of the FIP+ CN of projects	STP	Government; NGOs; civil society and the private sector; TFPs; Council Mayors;									

			Region Governors									
The second Joint Mission is organized	Organization of the second Joint Mission	STP	Government, MDBs									
Letters of Invitation and TORs are submitted to the FIP-SC with an acknowledgement of receipt	Submission of Invitation Letter and TORs to the FIP-SC	STP	Government, MDBs									
The document is validated	Organization of a national workshop to validate the FIP strategy in Burkina Faso	MECV+STP	Government; NGOs; civil society and the private sector; TFPs; Council Mayors; Region Governors									
The strategy is endorsed by the FIP-SC	Submission of FIP strategy and CN of projects to the FIP-SC for endorsement	Government	Government, MDBs									
FIP documents are posted on websites	Posting on websites	FIP-SC	Government, MDBs									

Note

MECV= Ministry of Environment and Livelihoods

STP= Standing Technical Secretariat

MDBs= Multilateral Development Banks

WB= World Bank

FIP-SC= Forest Investment Program Sub-Committee

Table 2: Schedule of Joint Mission

	Day 1	Day 2	Day 3	Day 4	Day 5	Day 6	Day 7
Morning	<p>FIP Workshop</p> <ul style="list-style-type: none"> 9:00 am: Opening ceremony <ul style="list-style-type: none"> Statement by the Government representative Statement by MDB lead (World Bank) Statement by UNDP Opening speech by the Minister of Environment and Livelihoods 10:00 am: Tea break 10:15 am: Appointment of the chairperson, mentor and rapporteurs for the plenary session 10:15 am: Presentation of the FIP process and mission objectives - <i>T. Bennouna (World Bank)</i> 10:45 am: Q&A session 11:00 am: Presentation of the programmatic approach to FIP-Burkina Faso: Consultants 11:30 am: Discussion 12:15 pm : Presentation of the TORs of the working groups 12:30 pm: Formation of the 6 working group: distribution of participants, appointment of working group chairs, mentors and rapporteurs 1:00 pm: Lunch break 	<p>FIP Workshop</p> <ul style="list-style-type: none"> 8:30 am – 1:00 pm: Break-out sessions 1:00 pm: Lunch break 	<p>FIP Workshop</p> <ul style="list-style-type: none"> 8:30 am – 8:45 am: Report on working group 1 deliberations 8:45 am – 9:15 am: Discussions 9:15 am – 9:30 am: Report on working group 2 deliberations 9:30 am – 10:00 am: Discussions 10:00 am – 10 :15 am: Report on working group 3 deliberations 10:15 am – 10:45 am: Discussions 10:45 am – 11:00 am: Tea break 11:00 am – 11:15 am: Report on working group 4 deliberations 11:15 am – 11:45 am: Discussions 11:45 am – 12:00 pm: Report on working group 5 deliberations 12:00 pm – 12:30 pm: Discussions 12:30 pm – 12 :45 pm: Report on working group 6 deliberations 12:45 pm – 1:15 pm: Discussions 1:15 pm – 2:30 pm: Lunch break 	<p>8:30 am – 12:30 pm Meeting with the Joint Mission members (MECV)</p>	<p>8:30 am – 11:00 am Consultation with key stakeholders: the civil society (MECV)</p> <p>8:30 am – 11:00 am Consultation with key stakeholders: the private sector (MECV)</p>	<p>Drafting of the overall mission report</p> <p>Finalization of the FIP investment strategy</p>	<p>Finalization: Design Document and Action Plan for FIP finalization until submission to the FIP-SC</p>
Afternoon	<p>FIP Workshop</p> <p>2:30 pm: Break-out sessions</p>	<p>FIP Workshop</p> <ul style="list-style-type: none"> 2:30 pm: Break-out sessions 	<p>FIP Workshop</p> <ul style="list-style-type: none"> 2:30 pm – 4 :30 pm: Discussions, overall log frame of FIP-Burkina Faso 4:30 pm – 5:15 pm: Tea break 5:15 pm – 5:45 pm: Validation of Workshop report 6:00 pm: Closing ceremony of the Workshop 	<p>2:30 pm – 5:30 pm Consultation with key stakeholders: national institutions (MECV)</p>	<p>2:30 pm – 5:00 pm Consultation with key stakeholders: Technical and Financial Partners (WB)</p>	<p>Drafting: Draft Design Document and Action Plan for FIP finalization until submission to the FIP-SC</p>	<p>DD and report on the Action Plan for FIP finalization until submission to the FIP-SC (MECV)</p>
7:00 pm	Meeting of mission team	Meeting of mission team (including group reports)	Meeting of mission team	Meeting of mission team	Meeting of mission team	Meeting of mission team	

7. CONTACTS (MDBs AND GOVERNMENT)

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Mafalda Duarte

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Annex 1: Mission team and description of duties

Institution	Name	Expertise	Contributions to expected Joint Mission results
Government of Burkina Faso			
Ministry of Environment and Quality of Life (MECV)	M. YEYE	Overall Mission Leader	<ul style="list-style-type: none"> Jointly coordinate and lead mission activities. Review planning and strategic needs. Ensure engagement of key stakeholders. Review and consolidate inputs to FIP proposal
	TAPSOBA P Bertrand	NRM expert	<ul style="list-style-type: none"> Ensure the integrated management of natural resources in the context of the FIP process
	OUEDRAOGO Pamoussa	NRM expert	<ul style="list-style-type: none"> Ensure the integrated management of natural resources in the context of the FIP process
Ministry of Agriculture, Water Resources and Fisheries (MAHRH)	Traoré Sibiri	NRM expert	<ul style="list-style-type: none"> Integrate aspects related to the sustainable use of rural land in relation to the sustainable management of forest resources
Ministry of Livestock (MRA)	Kissou Dominique	Livestock expert	<ul style="list-style-type: none"> Integrate issues linked to pastoralism and the preservation of the environment to create synergies
Ministry of Health (MS)	Banon Siaka	Health expert	<ul style="list-style-type: none"> Assess the impact of the environment on health
Ministry of Economy and Finance (MEF)	Gounga Dieudonne	Economist	<ul style="list-style-type: none"> Review the relation of the FIP in BF to national development strategies, including in particular the Accelerated Growth Strategy for Sustainable Development (SCADD)
Ministry of Energy (MCE)	TBD	Renewable Energy Expert	<ul style="list-style-type: none"> Develop proposals to integrate renewable energy considerations in the FIP process
Ministry of Trade, Enterprise Promotion and Handicrafts (MCPEA)	TBD	Private Sector Specialist	<ul style="list-style-type: none"> Ensure the involvement of private sector stakeholders in the management of forest resources
COPROD	Sawadogo Alfred and Bado Ortense	Civil Society/Media Specialist	<ul style="list-style-type: none"> Ensure the appropriate engagement and feedback of key civil society and media representatives during the mission.
Ministry of Territorial Administration and Decentralization (MATD)	TBD	Decentralized Government/Institutions Specialist	<ul style="list-style-type: none"> Review institutional issues and the potential of key institutional and participatory incentives to strengthen climate resilience at the decentralized/municipality level. Identify capacity development including institutional arrangements with the development partners.
Ministry of Environment / SP CONED	Sawadogo Bobodo Blaise	Programme Officer/Focal Point (Climate Change Adaptation and REDD+)	<ul style="list-style-type: none"> Assess the implementation of the NAPA in B. Faso and propose interventions that could be implemented in the PPCR in the short-term for quick gains at both national and community level to promote climate change adaptation. Coordinate inputs to awareness component and stakeholder participation. Review institutional issues.
World Bank			
Taoufiq BENNOUNA		NRM expert – Co-lead	<ul style="list-style-type: none"> Jointly coordinate and lead mission activities. Overall guidance and directions to FIP. Consolidate inputs into FIP proposal. Co-animation of the meetings and workshop
Tawfik M. Ramtoolah		Economist/Governance Specialist	<ul style="list-style-type: none"> Complementarity in economic planning. Review and ensure that activities are properly

		<ul style="list-style-type: none"> budgeted Consolidate inputs to governance aspects
Marjory-Anne Bromhead	Senior Environment Advisor	<ul style="list-style-type: none"> Review opportunities and gaps to strengthen climate mitigation activities in environment / Forestry sector, with focus on key analytical needs, capacity building, institutional strengthening, policy and strategy, and awareness gaps. Consolidate inputs to environment/ecosystem component
Ibrahim B. Nebie	Sr Agric. Extension Spec.	<ul style="list-style-type: none"> Review opportunities and gaps to strengthen climate mitigation in agriculture sector, with focus on key analytical needs, capacity building, institutional strengthening, policy and strategy, and awareness gaps. Consolidate inputs to Agro-forestry sector
Amal Talbi	Water Sector Specialist	<ul style="list-style-type: none"> Review opportunities and gaps to strengthen climate mitigation in water sector, with focus on key analytical needs, capacity building, institutional strengthening, policy and strategy, and awareness gaps. Consolidate inputs to NRM/water component
Simon Rietbergen	Senior Forestry Specialist	<ul style="list-style-type: none"> Review opportunities and gaps to strengthen climate mitigation in Forest sector, with focus on key analytical needs, capacity building, institutional strengthening, policy and strategy, and awareness gaps. Consolidate inputs to Forest component
Amadou Konare	Environmental Safeguards Specialist	<ul style="list-style-type: none"> Review Environmental impact of the FIP investment proposal and review the SEA document. Review FIP proposal with the safeguard lens.
Abdelwahab Seyni	Social Safeguards Specialist	<ul style="list-style-type: none"> Review Social impact of the FIP investment proposal and suggest necessary mitigation measures. Review FIP proposal with the safeguard lens.
Angelo Bonfiglioli	Vulnerability and Social Protection Specialist	<ul style="list-style-type: none"> Work with the Senior Environment Advisor on reviewing opportunities and gaps to strengthen climate issues in social sector and ensure that the most vulnerable are protected from the impacts of climate change, in particular through considering ways in which social protection measures could better integrate FIP strategy Review Review FIP proposal with the Gender issues lens.
Andre Rodrigues Aquino	REDD+ and Carbon Finance Specialist	<ul style="list-style-type: none"> review opportunities to identify specific carbon operation and make clear linkage with REDD+ and
Minna Maria Kononen	NRM expert - Overall mission support	<ul style="list-style-type: none"> Support mission activities and organization. Support the finalization of the FIP proposal. Consolidate inputs in the workshop report and the Aide Memoire. Support the preparation of the mission and overall logistical aspects (including translation of the documents)
Consultant	Private sector specialist	<ul style="list-style-type: none"> Together with key private stakeholders, review opportunities and gaps to strengthen climate

		<p>issues in their Forestry activities, with focus on key analytical needs and capacity building</p> <ul style="list-style-type: none"> • Provide comments and reviews in the FIP IS preparation process
AfDB		
Modibo TRAORE	Mission co-leader (NRM Expert)	<ul style="list-style-type: none"> • Jointly coordinate and lead mission activities. • Overall guidance and directions to FIP. • Contribute to the animation of meetings and workshops • Ensure ownership and participation of all stakeholder • Assess the potential of key policy needs and frameworks. • Consolidate inputs into FIP Strategy proposal.
Zinso BOUE	Agricultural Economist	<ul style="list-style-type: none"> • Identify main agriculture stakeholders needs • Estimate the overall costs and benefits required for the identified intervention measures. • Identify the likely sources of financing and/or co-financing of the proposed programs/projects. • Consolidate inputs to sustainable agriculture component
Albert MWANGI	Forestry Expert	<ul style="list-style-type: none"> • Identify main Forest stakeholders needs • Estimate the overall costs and benefits required for the identified intervention measures. • Review opportunities to improve and develop forest condition and utilization potential for a range of forest products and services. • Assess ideas and proposals aimed at meeting subsistence needs and improving livelihoods of forest adjacent communities. • Assist in identifying the respective responsibilities and roles as well as rights and benefits of relevant stakeholders for planning, implementation and monitoring of proposed activities in the forest. • Consolidate inputs to Forest components.
Mwila MUSUMALI	NRM Expert	<ul style="list-style-type: none"> • Review opportunities and gaps to strengthen climate resilience in the Natural Resource sector, with focus on key analytical needs, capacity building, and institutional strengthening. • Assess working partnership arrangements between government agencies and other stakeholder groups in civil society geared towards conserving and enhancing the unique biodiversity and water catchment services provided by the forest • Consolidate inputs to NRM and Environment component
Mafalda DUARTE	Climate Change expert	<ul style="list-style-type: none"> • Together with key stakeholders, review opportunities and gaps to strengthen climate issues in the Forestry sector, with focus on key analytical needs, capacity building and

		<p>institutional strengthening.</p> <ul style="list-style-type: none"> • Ensure that climate change, carbon financing and environmental sustainability issues and opportunities are adequately mainstreamed and addressed in the FIP Investment Strategy. • Provide environment and climate change related expert advice, comments and reviews in the FIP IS preparation process.
Consultant	NR Economist	<ul style="list-style-type: none"> • Provide technical inputs relating to natural resource economics. • Review technical design and institutional arrangements for and assess their feasibility from the perspective of present and future benefits. • Assess support to forestry and other related industries that depend on the ecological services through meaningful private sector involvement.
Other Development partners		
Mame Coulibaly Clarisse	UNDP	<ul style="list-style-type: none"> • Ensure synergy with the UNDP projects and activities and identify areas of cooperation
Roland Pecheur	EU	<ul style="list-style-type: none"> • Ensure synergy with the EU projects and activities and identify areas of cooperation
Moumouni Savadogo	UICN	<ul style="list-style-type: none"> • Ensure synergy with the UICN projects and activities and identify areas of cooperation

Additional Resource Persons from the MECV include:

- Mama Christine Liéhoun
- Zongo Joseph
- Traoré Alamooussa Cheik
- Coulibaly Sambou
- Honadia Mamadou
- Ouédraogo Joachim
- Sina Sibidou
- Sawadogo Prosper
- Ouédraogo Gaston Georges
- Ouédraogo Zéphirin Athanase
- Doulkoum Adama
- Lankoandé Ibrahim
- Belemsobgo Urbain